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BUSINESS REVIEW

The Group achieved a turnover of \$304.2 million, compared to \$320.1 million last year. Nevertheless, profit before income tax increased by 26.2% from \$37.1 million last year to \$46.8 million and net profit attributable to shareholders increased by 47.6% from \$26.0 million last year to \$38.3 million.

FINANCIAL REVIEW

For the year ended December 31, 2005, the Group achieved a turnover of \$304.2 million, compared to \$320.1 million last year. Nevertheless, profit before income tax increased by 26.2% from \$37.1 million last year to \$46.8 million and net profit attributable to shareholders increased by 47.6% from \$26.0 million last year to \$38.3 million.

Despite the closure of Four Seasons Resort Maldives at Kuda Huraa, which caused a fall in Group turnover, the Hotel Division continued to contribute significantly to the Group's bottomline due to improved performance from other hotels within the Group, particularly those in Singapore. The contribution from this Division would have been even better but for the terrorist bombing in Bali in October 2005, which adversely affected the performance of our Bali properties in the last two months of the year under review. During the year ended December 31, 2005, the Group disposed of Concorde Hotel Gold Coast at a gain of \$14.0 million and equity accounted for its share of profits from disposal of Four Seasons Hotel Canary Wharf amounting to \$7.0 million.

The Property Division also saw improvement over last year due to recognition of profits from the Robertson Blue development project and profits from the sale of a condominium unit at Four Seasons Park.

RECENT DEVELOPMENTS

The Group acquired, through a joint venture, long leasehold interests in a property situated in the upscale Kensington locale in London. Nestled amid well-known historic landmarks and tourist attractions, the property comprises the main building at 99-121 Kensington High Street, a seven-storey building serving retail, office and leisure uses, as well as the office building at 1 Derry Street and a Georgian-style terraced residential property at 25 Kensington Square. The Group also entered into a joint venture with China Everbright Group and international real estate firm Hines to develop 21st Century Tower in the Lujiazui Financial District in Pudong, Shanghai. Poised to be the most prestigious address in Shanghai, the development, located on Central Boulevard, is a 48-level mixed-use upscale complex that includes a 190-room Four Seasons Hotel and 60 Four Seasons residences.

During the year, the Group launched its latest luxury condominium project in Bangkok's Central Business District, The Met Bangkok. Located on South Sathorn Road, the three-tower condominium comprising 370 units that blends contemporary architecture with tropical private gardens complete with views of the city and the Chao Phraya River.

PROSPECTS

The terrorist bombing in Bali late last year will continue to have adverse effects on the performance of the Group's resorts in Bali in the short term, while the re-opening of the Four Seasons Resort Maldives at Kuda Huraa is not expected until the latter part of 2006. However, barring a deterioration in the bird flu situation, which could well have an adverse effect on the travel industry and the economy in general, and any other unforeseen circumstances, the Board anticipates the Group's businesses in other geographical areas to continue to benefit from the positive global economic outlook. The Board also expects the operational performance of the Group for 2006 to continue to be profitable.

The Group will continue to pursue opportunities to widen its hotel and property portfolios.

CORPORATE INFORMATION

BOARD OF DIRECTORS Chairman Joseph Grimberg

Managing Director Ong Beng Seng

Members

Christopher Lim Tien Lock Gordon Seow Li Ming Michael S. Dobbs-Higginson Arthur Tan Keng Hock Leslie Mah Kim Loong David Fu Kuo Chen

NOMINATING COMMITTEE Chairman Gordon Seow Li Ming

Members

Joseph Grimberg David Fu Kuo Chen

REMUNERATION COMMITTEE Chairman

Joseph Grimberg

Members Michael S. Dobbs-Higginson Ong Beng Seng

AUDIT COMMITTEE Chairman Arthur Tan Keng Hock

Members Leslie Mah Kim Loong Gordon Seow Li Ming

SECRETARIES Chuang Sheue Ling Lo Swee Oi

PRINCIPAL BANKERS OCBC Bank DBS Bank United Overseas Bank

AUDITORS Deloitte & Touche

Certified Public Accountants, Singapore **Partner-in-charge** Cheung Pui Yuen (appointed on May 28, 2002)

REGISTRAR

Lim Associates (Pte) Ltd 10 Collyer Quay #19-08 Ocean Building Singapore 049315 Tel: 6536 5355

REGISTERED OFFICE

50 Cuscaden Road #08-01 HPL House Singapore 249724 Tel: 6734 5250

Financial Report 2005

REPORT OF THE DIRECTORS

The directors present their report together with the audited consolidated financial statements of the Group and balance sheet and statement of changes in equity of the Company for the financial year ended December 31, 2005.

1 DIRECTORS

The directors of the Company in office at the date of this report are:

Joseph Grimberg Ong Beng Seng Christopher Lim Tien Lock Gordon Seow Li Ming Michael S. Dobbs-Higginson Arthur Tan Keng Hock Leslie Mah Kim Loong David Fu Kuo Chen (Appointed on August 5, 2005)

2 ARRANGEMENTS TO ENABLE DIRECTORS TO ACQUIRE BENEFITS BY MEANS OF THE ACQUISITION OF SHARES AND DEBENTURES

Neither at the end of the financial year nor at anytime during the financial year did there subsist any arrangement whose object is to enable the directors of the Company to acquire benefits by means of the acquisition of shares or debentures in the Company or any other body corporate except as disclosed in paragraphs 3 and 5(d) of this report.

3 DIRECTORS' INTERESTS IN SHARES AND DEBENTURES

The directors of the Company holding office at the end of the financial year had no interests in the share capital of the Company and related corporations as recorded in the register of directors' shareholdings kept by the Company under Section 164 of the Singapore Companies Act except as follows:

	At	At
Name of director and company in which interests are held	beginning of year	end of year
The Company - Shares of \$1 each		
Ong Beng Seng	105,408,800**	105,408,800**
David Fu Kuo Chen	750,000	750,000
Christopher Lim Tien Lock	400,000	900,000

3 DIRECTORS' INTERESTS IN SHARES AND DEBENTURES (cont'd)

Name of director and company in which interests are held	At beginning of year	At end of year
The subsidiary - HPL Resorts (Maldives) Pvt Ltd Shares of Maldivian Rufiyaa 1,000 each		
Ong Beng Seng	10,000*	10,000*
Options to acquire ordinary shares of \$1 each under the Hotel Properties Limited Executives' Share Option Scheme		
Christopher Lim Tien Lock	1,000,000	900,000

- * Held by other persons or bodies corporate in which the director has interest by virtue of Section 7 of the Singapore Companies Act.
- ** As at December 31, 2005, 102,408,800 (as at January 1, 2005, 102,408,800) shares are held by other persons or bodies corporate in which the director has interest by virtue of Section 7 of the Singapore Companies Act.

By virtue of Section 7 of the Singapore Companies Act, Mr Ong Beng Seng is deemed to have an interest in the other related corporations of the Company.

There have been no changes in the above directors' interests as at January 21, 2006.

4 DIRECTORS' RECEIPT AND ENTITLEMENT TO CONTRACTUAL BENEFITS

Since the beginning of the financial year, no director has received or become entitled to receive a benefit which is required to be disclosed under Section 201(8) of the Singapore Companies Act, by reason of a contract made by the Company or a related corporation with the director or with a firm of which he is a member, or with a company in which he has a substantial financial interest except as disclosed in the financial statements and that:

- a) Messrs Ong Beng Seng and David Fu Kuo Chen are regarded to be interested in rental contracts at commercial rates in respect of certain shop and office units of the Group.
- b) Mr Ong Beng Seng is deemed to be interested in transactions and arrangements entered into between certain subsidiaries and certain companies in which he has substantial financial interest for the provision of management services to operate certain hotels and resorts.
- c) Mr Ong Beng Seng is deemed to be interested in transactions and arrangements entered into between certain subsidiaries and certain companies in which he has substantial financial interest in relation to the operation of certain retail shops.
- d) Mr Ong Beng Seng is deemed to be interested in transactions and arrangements entered into between a subsidiary and a company in which he has substantial financial interest in relation to the operation of a restaurant.

5 SHARE OPTIONS

The Company has a share option scheme, known as Hotel Properties Limited Share Option Scheme 2000 ("Scheme 2000"), which was approved by the shareholders on June 23, 2000.

Scheme 2000 is administered by the Remuneration Committee whose members are:

Joseph Grimberg (Chairman) Michael S. Dobbs-Higginson Ong Beng Seng

a) Share Options Granted

On February 28, 2005 ("Offering Date"), options were granted pursuant to the Scheme 2000 to 14 executives of the Company to subscribe for 2,050,000 ordinary shares of \$1 each in the Company at the subscription price of \$1.10 per ordinary share ("Offering Price").

The options may be exercised during the period from February 28, 2007 to February 27, 2015, both dates inclusive, by notice in writing accompanied by a remittance for the full amount of the Offering Price (subject to adjustments under certain circumstances).

The Offering Price was set at a discount to the market price of the shares based on the average last business done price for the shares of the Company as shown in the Financial News issued by the Singapore Exchange Securities Trading Limited for the three consecutive market days preceding the Offering Date or failing which, the last three market days on which there was trading in the shares of the Company before the Offering Date.

The employees to whom the options have been granted have no right to participate by virtue of the options in any share issue of any other company.

No other options to take up unissued shares of the Company or any corporations in the Group was granted during the financial year.

b) Share Options Exercised

During the financial year, the Company issued 1,015,000 new ordinary shares of \$1 each at the price of \$1.00 per ordinary share for cash following the exercise of options by executives of the Company granted in conjunction with the Scheme 2000.

Other than the above, there were no shares of the Company or any corporation in the Group issued by virtue of the exercise of an option to take up unissued shares.

5 SHARE OPTIONS (cont'd)

c) Unissued Shares Under Option

At the end of the financial year, there were no unissued shares of the Company or any corporation in the Group under option except as follows:

	Balance at 1/1/05 or	Num	ber of Share O	ptions		
	date of grant			Balance at	Exercise	Exercise
Date of grant	if later	Exercised	Cancelled	31/12/05	Price	Period
Pursuant to Sch	neme 2000					
13/11/2000	1,530,000	-	75,000	1,455,000	\$1.30	13/11/2002 - 12/11/2010
13/11/2000	250,000	-	-	250,000	\$1.21	13/11/2002 - 12/11/2010
27/09/2001	1,780,000	1,015,000	-	765,000	\$1.00	27/09/2002 - 26/09/2011
28/02/2005	2,050,000	-	100,000	1,950,000	\$1.10	28/02/2007 - 27/02/2015
Total	5,610,000	1,015,000	175,000	4,420,000		

d) The information on directors participating in Scheme 2000 and employees who received 5 per cent or more of the total number of options available under Scheme 2000 are as follows:

Name of director/employee	Options granted during the financial year	Aggregate options granted since commencement of Scheme 2000 to the end of the financial year	Aggregate options exercised since commencement of Scheme 2000 to the end of the financial year	Aggregate options outstanding at the end of the financial year
Director				
Christopher Lim Tien Lock	400,000	1,400,000	500,000	900,000

No options under Scheme 2000 were granted to controlling shareholders or their associates.

6 AUDIT COMMITTEE

At the date of this report, the Audit Committee (the "Committee") comprises the following non-executive directors:

Arthur Tan Keng Hock (Chairman) Gordon Seow Li Ming Leslie Mah Kim Loong

The Committee held meetings since the last directors' report and performed the functions specified in the Singapore Companies Act. In performing its functions, the Committee reviewed the overall scope of the external audit and the assistance given by the Company's officers to the auditors. The Committee met with the Company's external auditors to discuss the audit plan and results of their examinations and their evaluation of the Company's system of internal accounting controls. The Committee also reviewed the financial statements of the Company and the consolidated financial statements of the Group for the year ended December 31, 2005 as well as the auditors' report thereon.

6 AUDIT COMMITTEE (cont'd)

The Committee has full access to and co-operation of the management and has been given the resources required for it to discharge its function properly. It also has full discretion to invite any director and executive officer to attend its meetings.

The Committee recommended to the Board of Directors the nomination of Deloitte & Touche for re-appointment as external auditors at the forthcoming Annual General Meeting of the Company.

7 AUDITORS

The auditors, Deloitte & Touche, have expressed their willingness to accept re-appointment.

ON BEHALF OF THE DIRECTORS

Joseph Grimberg Chairman

Ong Beng Seng Managing Director

Singapore March 8, 2006

AUDITORS' REPORT TO THE MEMBERS OF HOTEL PROPERTIES LIMITED

We have audited the consolidated financial statements of the Group and the balance sheet and statement of changes in equity of Hotel Properties Limited for the year ended December 31, 2005 set out on pages 12 to 67. These financial statements are the responsibility of the Company's directors. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with Singapore Standards on Auditing. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by the directors, as well as evaluating the overall financial statements presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion,

- (a) the consolidated financial statements of the Group and the balance sheet and statement of changes in equity of the Company are properly drawn up in accordance with the provisions of the Singapore Companies Act, Cap. 50 (the "Act") and Singapore Financial Reporting Standards so as to give a true and fair view of the state of affairs of the Group and of the Company as at December 31, 2005 and of the results, changes in equity and cash flows of the Group and changes in equity of the Company for the year ended on that date; and
- (b) the accounting and other records required by the Act to be kept by the Company and by those subsidiaries incorporated in Singapore of which we are the auditors have been properly kept in accordance with the provisions of the Act.

Deloitte & Touche Certified Public Accountants

Cheung Pui Yuen Partner

Singapore March 8, 2006

BALANCE SHEETS December 31, 2005

December 31, 2005	Note		Group	Co	mpany
	Note	2005 \$'000	2004 \$'000 (restated)	2005 \$'000	2004 \$'000 (restated)
ASSETS					_,,
Current assets:					
Cash and bank balances	6	90,926	63,573	20,913	8,391
Held-for-trading investments	7	27,879	3,894	-	-
Trade receivables Other receivables and prepayments	8 9	17,444 21,091	24,150 14,089	1,678 871	1,430 736
Derivative financial instruments	10	370	14,005	8/1	/30
Amount due from associates	14	39,057	-	11,557	-
Amount due from subsidiaries	15	-	-	436,610	-
Inventories	11	5,937	7,588	169	192
Development properties	12	61,141	31,397	-	-
Completed properties held for sale	13	8,639	10,349	-	-
Total current assets		272,484	155,040	471,798	10,749
Non-current assets:					
Associates	14	41,221	63,866	3,223	12,322
Subsidiaries	15	•	-	250,132	672,291
Available-for-sale investments	16	7,411	11,473	-	-
Prepayments	17	1,354	1,298	-	-
Property, plant and equipment	19 20	1,076,168 274,829	1,106,017	228,469	228,913
Investment properties Deferred tax assets	20	274,829	275,652	-	-
Derivative financial instruments	10	134	-	138	-
Expenditure carried forward	21		1,320		162
Intangible assets	22	16,698	17,116	-	
Negative goodwill		-	(16,606)	-	-
Total non-current assets		1,417,973	1,460,136	481,962	913,688
Total assets		1,690,457	1,615,176	953,760	924,437
LIABILITIES AND EQUITY					
Current liabilities:					
Bank loans	23	179,313	49,958	74,944	-
Trade payables	24	34,911	31,120	11,897	9,599
Other payables	25	18,769	23,081	-	-
Amount due to associates	14	19,244	-	-	-
Amount due to subsidiaries	15	- -	-	44,465	-
Income tax payable Total current liabilities		<u>6,288</u> 258,525	4,158 108,317	<u>589</u> 131,895	<u>305</u> 9,904
		238,323	108,517	131,033	9,904
Non-current liabilities:		_			
Long-term bank loans	23	355,239	463,487	115,098	150,000
Advances from subsidiaries	15	-	-	-	60,376
Deferred tax liabilities	26	5,289	3,611	529	651
Total non-current liabilities		360,528	467,098	115,627	211,027
Share capital and reserves:					
Issued capital	27	454,039	453,024	454,039	453,024
Reserves	28	565,140	532,623	252,199	250,482
Equity attributable to shareholders of the Company		1,019,179	985,647	706,238	703,506
Minority interests Total equity		<u> </u>	<u>54,114</u> 1,039,761	- 706,238	703,506
		1,071,404	1,039,701		705,500
Total liabilities and equity		1,690,457	1,615,176	953,760	924,437
See accompanying notes to financial statements.					

See accompanying notes to financial statements.

Group

2004

\$'000 (restated)

320,140

(233,040)

87,100

3,682

(39,404)

(5, 530)

2,251

3,805

37,087

(6,346)

30,741

25,973

4,768

5.73

5.73

30,741

(14, 817)

2005

\$'000

304,185

(225,068)

79,117

2,341

(5,196)

(18,753)

18,917

10,966

46,797

(10,385)

36,412

38,338

(1,926)

36,412

8.45

8.43

31

33

34

(40,595)

CONSOLIDATED PROFIT AND LOSS STATEMENT Year ended December 31, 2005

Profit before income tax

Income tax expense

Net profit for the year

Minority interests

Earnings per share (Cents):

Shareholders of the Company

Attributable to:

basic

fully diluted

	Note
Revenue	29
Cost of sales	
Gross profit	
Other operating income	29
Administrative expenses	
Other operating expenses	
Finance costs	30
Other non-operating income	31
Share of results of associates	

STATEMENTS OF CHANGES IN Year ended December 31, 2005	STATEMENTS OF CHANGES IN EQUITY Year ended December 31, 2005 Issued Share	Asset revaluation	Hedge	Option	Exchange fluctuation	Reserve on	Other capital	Retained	Dividend	Attributable to shareholders of the	Minority	
premium \$'000	2	1	reserve \$'000	s'000	reserve \$'000	consolidation \$'000	reserves \$'000	profits \$'000	reserve \$'000	Company \$'000	interests \$'000	Total \$'000
453,024 121,092 216,918	216,918				(37,817)	19,899		143,052	9,060	925,228	49,649	974,877
					- 44,418			9,060 (44,418)	(09,060) -			
453,024 121,092 216,918	216,918				6,601	19,899		107,694		925,228	49,649	974,877
(2,439) 	- (2,439)			· .	(170,11) _	• •		• ,	• .	(11,071) (2,439)	(303) -	(11,374) (2,439)
	(851)		ı	,			ı		ı	(851)	,	(851)
- 58,137	58,137						,			58,137	,	58,137
- 54,847	54,847				(170,11)		ı			43,776	(303)	43,473
. (270)	(270) -		1 ¹					- 25,973		(270) 25,973	- 4,768	(270) 30,741
								(0)(0)		(9,060)		(090;60)
453,024 121,092 271,495	271,495				(4,470)	19,899		124,607		985,647	54,114	54,114 1,039,761

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STATEMENTS OF CHANGES IN EQUITY (cont'd) Year ended December 31, 2005	S 5	۲۲ (cont'd	(Attributable		
Group	lssued capital \$'000	Share premium \$'000	Asset revaluation reserve \$'000	Hedge reserve \$'000	Option reserve \$'000	Exchange fluctuation reserve \$'000	Reserve on consolidation \$'000	Other capital reserves \$'000	Retained profits \$'000	Dividend reserve \$'000	to shareholders of the Company \$'000	Minority interests \$'000	Total \$'000
Prospective effect of changes in accounting policies (Note 2) - FRS 39 - FRS 103				356		(1,383) -	- - (19,899)		1,383 36,505		356 16,606		356 16,606
Exchange fluctuation differences Adjustment arising from		.				(5,336)					(5,336)	213	(5,123)
acquisition of additional interest in a subsidiary	1	·					1,990				1,990		1,990
Gain on cash flow hedge				- 152				1,927 -			1,927 152		1,927 152
Net gain (loss) not recognised in the consolidated profit and loss statement	ı			152		(5,336)	1,990	1,927	ı		(1,267)	213	(1,054)
Transfer to profit and loss statement during the year		,	(3,606)	ı	ı						(3,606)		(3,606)
during the year	ı		·		211	ı				·	211	ı	211
the year Net profit for the year Final dividend for the									- 38,338		- 38,338	(176) (1,926)	(176) 36,412
previous year, paid (Note 35) Issue of shares	- 1,015								(18,121) -		(18,121) 1,015		(18,121) 1,015
Balance as at December 31, 2005	454,039	121,092	267,889	508	211	(11,189)	1,990	1,927	182,712	,	1,019,179	52,225 1,071,404	071,404

See accompanying notes to financial statements.

MENTS OF CHANGES IN EQUITY (cont'd) 1ded December 31, 2005	
STATEMENT Year ended D	

Company	lssued capital \$'000	Share premium \$'000	Asset revaluation reserve \$'000	Exchange fluctuation reserve \$'000	Hedge reserve \$'000	Option reserve \$'000	Retained profits \$'000	Dividend reserve \$'000	Total \$'000
Balance as at January 1, 2004 as previously reported Retrospective effect of changes	453,024	120,885	110,785	(5,668)			2,296	9,060	690,382
in accounting policies (Note 2) - FRS 10 - FRS 21				- 5,668			9,060 (5,668)	(090'6) -	
Balance as restated	453,024	120,885	110,785	1			5,688		690,382
Net profit for the year	ı	ı	,		·	ı	22,184		22,184
rinal dividend for the previous year, paid (Note 35)							(9,060)		(9,060)
Balance as at December 31, 2004	453,024	120,885	110,785			ı	18,812		703,506
Gain on cash flow hedge Shara-based payments		I		·	138	ı		·	138
during the year						112			211
Net profit for the year Final dividend for the previous		•	•		•		19,489		19,489
year, paid (Note 35) Issue of shares	- 1,015						(18,121) -		(18,121) 1,015
Balance as at December 31, 2005	454,039	120,885	110,785		138	211	20,180		706,238

See accompanying notes to financial statements.

CONSOLIDATED CASH FLOW STATEMENT

Year ended December 31, 2005

	(Group
	2005	2004
	\$'000	\$'000
		(restated)
Cash flows from operating activities:		
Profit before income tax and share of results of associates	35,831	33,282
Adjustments for:		
Amortisation of expenditure carried forward and intangible assets	371	1,896
Depreciation expense	35,404	39,594
Intangible assets written off	-	6
Plant and equipment written off	231	2,410
Release of negative goodwill	-	(227)
Loss on available-for-sale investments	-	488
Interest expense	18,140	14,817
Interest income	(1,372)	(1,957)
Dividend income	(359)	(1,232)
Loss (Gain) on disposal of investment properties	68	(139
Gain on disposal of property, plant and equipment	(14,108)	(395
Gain on disposal of subsidiary	(2,105)	-
(Gain) Loss on disposal of available-for-sale investments	(105)	695
Impartment loss on held-for-trading investments	-	1,071
Share option expense	211	-
Deficit arising from revaluation of investment properties	-	2,133
Profit before working capital changes	72,207	92,442
Held-for-trading investments	(23,985)	1,463
Receivables and prepayments	(3,601)	5,604
Inventories	(729)	436
Completed properties held for sale	1,710	-
Payables and accrued expenses	2,670	(9,843)
Cash generated from operations	48,272	90,102
Dividend paid	(18,121)	(9,060)
Dividend received	359	1,232
Interest paid	(18,140)	(14,817
Interest received	1,372	1,95 7
Income tax paid	(6,694)	(8,603)
Net cash from operating activities	7,048	60,811

CONSOLIDATED CASH FLOW STATEMENT (cont'd)

Year ended December 31, 2005

,	C	Group
	2005 \$'000	2004 \$'000 (restated)
Cash flows from investing activities:		
Acquisition of subsidiaries (Note A)	-	(6,040)
Disposal of subsidiary (Note B)	4,825	-
Acquisition of additional interest in subsidiary	(8,527)	(10,229)
Additional intangible assets	(66)	(156)
Additional investment properties	(189)	(37)
Additional property, plant and equipment	(65,209)	(44,521)
Development properties and expenditure	1,726	(3,760)
Net investment in associates	16,113	18,945
Proceeds from disposal of investment properties	944	633
Proceeds from disposal of available-for-sale investments	4,460	20,592
Proceeds from disposal of property, plant and equipment	34,093	682
Advances from (Repayment to) minority shareholders	10,066	(2,533)
Net cash used in investing activities	(1,764)	(26,424)
Cash flows from financing activities:		
Additional (Repayment of) bank loans	21,360	(51,578)
Proceeds from issue of shares	1,015	-
Net cash from (used in) financing activities	22,375	(51,578)
Net effect of exchange rate changes in consolidation	(306)	(3,583)
Net increase (decrease) in cash and bank balances	27,353	(20,774)
Cash and bank balances at beginning of year	63,573	84,347
Cash and bank balances at end of year	90,926	63,573

Note A: Summary of cash flows arising from acquisition of subsidiaries

The fair values of the assets and liabilities acquired were as follows:		
Current assets	-	2,997
Current liabilities	-	(973)
Net current assets	-	2,024
Property, plant and equipment	-	812
Other non-current liabilities	-	(713)
Net assets acquired	-	2,123
Goodwill on consolidation	-	4,694
Purchase consideration	-	6,817
Cash of subsidiaries acquired	-	(777)
Cash flows arising from acquisition of subsidiaries	-	6,040

CONSOLIDATED CASH FLOW STATEMENT (cont'd)

Year ended December 31, 2005

	Group	
2005	2004	
\$'000	\$'000	

Note B : Summary of cash flows arising from disposal of subsidiary

Current assets	6,083	-
Current liabilities	(3,131)	-
Net current assets	2,952	-
Property, plant and equipment	2,609	-
Other non-current assets	128	-
Other non-current liabilities	(160)	-
Net assets	5,529	-
Realisation of exchange fluctuation reserve	343	-
	5,872	-
Share of net assets disposed	2,995	-
Gain on disposal of subsidiary	2,105	-
Proceeds from disposal of subsidiary	5,100	-
Cash of subsidiary disposed	(275)	-
Cash flows arising from disposal of subsidiary	4,825	-

NOTES TO FINANCIAL STATEMENTS December 31, 2005

1 GENERAL

The Company (Registration No. 198000348Z) is incorporated in the Republic of Singapore with its principal place of business and registered office at 50 Cuscaden Road, #08-01 HPL House, Singapore 249724. The principal place of business for the hotel operations of Hilton Singapore is at 581 Orchard Road, Singapore 238883. The Company is listed on the Singapore Exchange Securities Trading Limited. The financial statements are expressed in Singapore dollars.

The principal activities of the Company are those of a hotelier and an investment holding company. The principal activities of subsidiaries, significant associates and joint venture company are described in Notes 40, 41 and 18 respectively to the financial statements.

The consolidated financial statements of the Group and balance sheet and statement of changes in equity of the Company for the year ended December 31, 2005 were authorised for issue by the Board of Directors on March 8, 2006.

2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

BASIS OF ACCOUNTING - The financial statements are prepared in accordance with the historical cost convention, except as disclosed in the accounting policies below, and drawn up in accordance with the provisions of the Singapore Companies Act and Singapore Financial Reporting Standards ("FRS").

In the current financial year, the Group has adopted all the new and revised FRSs and Interpretations of FRS ("INT FRS") issued by the Council on Corporate Disclosure and Governance that are relevant to its operations and effective for annual periods beginning on or after January 1, 2005. The adoption of these new/revised FRSs and INT FRSs have no material effect on the financial statements except as disclosed below and in the notes to financial statements.

a) FRS 39 – Financial Instruments: Recognition and Measurement

FRS 39 requires the recognition and measurement of financial assets and liabilities. The new accounting standard moves measurement from a cost base to a fair value base for certain categories of financial assets and liabilities. The change in accounting policy has been accounted for prospectively in accordance with the transitional provisions of FRS 39.

Derivative financial instruments with fair values of \$356,000 (assets) as at January 1, 2005, were recognised on the balance sheet and the resulting adjustments transferred to the hedge reserve. Exchange differences arising on monetary items that do not qualify as hedging instruments are to be recognised in the profit and loss statement. Accordingly, an exchange gain of \$1,383,000 was transferred from exchange fluctuation reserve to opening retained profits as at January 1, 2005.

As the revised accounting policy has been applied prospectively, the change has no impact on amounts reported for the financial year ended December 31, 2004 or prior periods.

b) FRS 102 – Share-based Payment

FRS 102 requires the recognition of equity-settled share-based payments at fair value at the date of grant. Prior to the adoption of FRS 102, the Group did not recognise the financial effect of share-based payments until such payments were settled.

In accordance with the transitional provisions of FRS 102, the accounting standard has been applied retrospectively to all grants of equity instruments after November 22, 2002 that were unvested as at January 1, 2005.

The change in accounting policy has no impact on the financial statements for the financial year ended December 31, 2004 as there were no options granted after November 22, 2002 but before January 1, 2005 that were unvested as at January 1, 2005.

For the financial year ended December 31, 2005, the impact of share-based payments is a net charge to the profit and loss statement of \$211,000. At December 31, 2005, the option reserve amounted to \$211,000.

The share-based payments expense has been included in the profit and loss statement and classified as administrative expenses.

c) FRS 103 – Business Combinations

<u>Goodwill</u>

FRS 103 has been adopted for financial years beginning on or after July 1, 2004. The option of limited retrospective application of the accounting standard has not been taken up, thus avoiding the need to restate past business combinations.

After initial recognition, FRS 103 requires goodwill acquired in a business combination to be carried at cost less any accumulated impairment losses. Under FRS 36 *Impairment of Assets* (as revised in 2004), impairment reviews are required annually or more frequently if there are indication that goodwill might be impaired. FRS 103 prohibits the amortisation of goodwill. Previously, under FRS 22, the Group carried goodwill in its balance sheet at cost less accumulated amortisation and accumulated impairment losses. Amortisation was charged over the estimated useful life of the goodwill, subject to the rebuttable presumption that the maximum useful life of goodwill was 20 years.

In accordance with the transitional provisions of FRS 103, the Group has applied the revised accounting policy for goodwill prospectively from the beginning of its first annual period beginning on or after July 1, 2004, to goodwill acquired in business combinations. Therefore, from January 1, 2005, the Group has discontinued amortising such goodwill and has tested the goodwill for impairment in accordance with FRS 36. At January 1, 2005, the carrying amount of amortisation accumulated before that date of \$1,742,000 has been eliminated, with a corresponding decrease in gross carrying amount of goodwill leaving the net carrying amount of goodwill unchanged.

Because the revised accounting policy has been applied prospectively, the change has had no impact on amounts reported for the financial year ended December 31, 2004 or prior periods.

Excess of acquirer's interest in the net fair value of acquiree's identifiable assets, liabilities and contingent liabilities over cost (previously known as negative goodwill)

FRS 103 requires that, after reassessment, any excess of the acquirer's interest in the net fair value of the acquiree's identifiable assets, liabilities and contingent liabilities over the cost of the business combination should be recognised immediately in the profit or loss statement. FRS 103 prohibits the recognition of negative goodwill in the balance sheet.

Previously, under FRS 22 (superseded by FRS 103), the Group released negative goodwill to profit and loss statement over a number of accounting periods, based on an analysis of the circumstances from which the balance resulted. Negative goodwill was reported as a deduction from assets in the balance sheet.

In accordance with the transitional provisions of FRS 103, the Group has applied the revised accounting policy prospectively from January 1, 2005. Therefore, the change has had no impact on amounts reported for the financial year ended December 31, 2004 or prior periods.

The carrying amount of negative goodwill of \$16,606,000 and reserves on consolidation (previously recognised under FRS 22) of \$19,899,000 have been derecognised as at January 1, 2005. Such adjustments were taken to opening retained profits.

d) FRS 21 – The Effects of Changes in Foreign Exchange Rates

i) FRS 21 requires exchange differences arising from the translation of the net investment in foreign entities (including monetary items that, in substance, form part of the net investment in foreign entities) to be taken to the profit and loss statement of the Company.

The accounting standard has been applied retrospectively. An exchange loss amounting to \$5,668,000 was adjusted against opening retained profits of the Company as at January 1, 2004. Exchange gains arising during the financial year ended December 31, 2004 amounting to \$5,210,000 was taken to the profit and loss statement of the Company for the financial year ended December 31, 2004.

This change has no impact on the consolidated financial statements of the Group.

ii) FRS 21 requires that exchange differences that arise on translating a monetary item that forms part of a reporting entity's net investment in a foreign operation which is denominated in a currency other than the functional currency of either the reporting entity or the foreign operation shall not be classified as a separate component of equity in the consolidated financial statements.

The accounting standard has been applied retrospectively. Exchange losses amounting to \$44,418,000 were adjusted against opening retained profits of the Group as at January 1, 2004. Exchange gains arising during the financial year ended December 31, 2004 amounting to \$4,601,000 were taken to the consolidated profit and loss statement of the Group for the financial year ended December 31, 2004.

The effect of FRS 21 on basic and fully diluted earnings per share for 2004 is as follows: Basic earnings per share : Increase of 1.01 cents Fully diluted earnings per share : Increase of 1.01 cents

e) FRS 10 – Events after the Balance Sheet Date

FRS 10 requires that dividends declared after the balance sheet date to holders of equity instruments shall not be recognised as a separate component of the Group (dividend reserve). Such dividends are disclosed in the notes to the financial statements.

The accounting standard has been applied retrospectively. The dividend reserve amounting to \$9,060,000 was adjusted against opening retained profits of the Group and Company as at January 1, 2004. The dividend reserve of \$18,121,000 arising during the financial year ended December 31, 2004 was taken to retained profits of the Group and Company for the financial year ended December 31, 2004.

f) FRS 1 – Presentation of Financial Statements

FRS 1 requires financial liabilities to be classified as current when they are due to be settled within twelve months after the balance sheet even if an agreement to refinance, or to reschedule payments on a long-term basis is completed after the balance sheet date and before the financial statements are authorised for issue.

FRS 1 also requires any income and expense not to be presented as extraordinary items either on the face of the profit and loss statement or in the notes to the financial statements.

The accounting standard has been applied retrospectively. Bank loan of \$6,536,000 which were due to be settled within the next twelve months from December 31, 2004 but agreement to refinance was obtained before the financial statements were authorised were reclassified from non-current liabilities to current liabilities as at December 31, 2004.

Loss due to property damage for the Group's two resorts in the Republic of Maldives as a result of tidal waves caused by an underwater earthquake in December 2004 were reclassified from extraordinary item to non-operating expense.

The Group is currently evaluating the provisions of FRSs and INT FRSs that were issued as at the date of authorisation of the financial statements but not yet effective until future periods. Preliminary assessment by the Group indicates that the adoption of these FRSs and INT FRSs will have no material financial impact on the consolidated financial statements of the Group except the adoption of FRS 40 – *Investment Property* and Amendments relating to net investment in a foreign operation of FRS 21.

FRS 40 – Investment Property

FRS 40 will be effective for annual periods beginning on or after January 1, 2007. The Group presently uses the revaluation model. Under the revaluation model, increases in carrying amounts above a cost-based measure are recognised as revaluation surplus in the revaluation reserve. FRS 40 allows for a choice between the fair value model or cost model. The fair value model reflects the current market value of the asset at the balance sheet date, with any increase or decrease in value taken to the profit and loss statement. The cost model requires subsequent measurement at cost less any accumulated depreciation and any accumulated impairment losses. The Group has yet to determine the model it will adopt when the standard becomes effective on January 1, 2007.

Had the Group adopted FRS 40 and opted for fair value model in the current financial year, the impact on the financial statements will be as follows:

	2005 \$'000	2005 \$'000 (Adoption of FRS 40)	2004 \$'000	2004 \$'000 (Adoption of FRS 40)
Investment properties	274,829	274,829	275,652	275,652
Asset revaluation reserve	267,889	265,262	271,495	268,868
Retained profits	182,712	185,339	124,607	127,234
Profit before income tax	46,797	46,797	37,087	34,228

As it is not possible to reasonably estimate the fair values of the investment properties in future periods, the directors of the Company are therefore unable to determine if the initial adoption of the accounting standard will have a material impact on the consolidated financial statements for the financial year ending December 31, 2007.

FRS 21 – The Effects of Changes in Foreign Exchange Rates Amendments Relating to Net Investment in a Foreign Operation

Amendments relating to net investment in a foreign operation under FRS 21 will be effective for annual periods beginning on or after January 1, 2006. The Group presently recognises exchange differences arising from monetary items that forms part of the reporting entity's net investment in a foreign operation which is denominated in a currency other than the functional currency of either the reporting entity or the foreign operation in the profit and loss statement. The initial adoption of the amendment under FRS 21 will result in exchange difference arising from the above monetary items that are denominated in currency other than the functional currency of either the reporting entity or the foreign operation to be transferred to the exchange fluctuation reserve.

Had the Group adopted the amendment to FRS 21 in the current financial year, the impact on the financial statements will be as follows:

	2005 \$'000	2005 \$'000 (Adoption of amendment under FRS 21)	2004 \$'000	2004 \$'000 (Adoption of amendment under FRS 21)
Exchange fluctuation reserve	(11,189)	(51,006)	(4,470)	(44,287)
Retained profits	182,712	222,529	124,607	164,424
Profit before income tax	46,797	46,797	37,087	32,156

BASIS OF CONSOLIDATION - The consolidated financial statements incorporate the financial statements of the Company and the entities controlled by the Company (its subsidiaries). Control is achieved where the Company has the power to govern the financial and operating policies of an entity so as to obtain benefits from its activities.

The results of subsidiaries acquired or disposed of during the year are included in the consolidated profit and loss statement from the effective date of acquisition or up to the effective date of disposal, as appropriate.

Where necessary, adjustments are made to the financial statements of subsidiaries to bring the accounting policies used in line with those used by other members of the Group.

All significant intra-group transactions and balances are eliminated on consolidation.

Minority interests in the net assets of subsidiaries consolidated are identified separately from the Group's equity. Minority interests consist of the amount of those interests at the date of the original business combination and the minority's share of changes in equity since the date of the combination. Losses applicable to the minority in excess of the minority's interest in the equity are allocated against the interests of the minority only to the extent that the minority has a binding obligation and is able to make an additional investment to cover the losses.

In the Company's financial statements, investments in subsidiaries, associates and joint venture are carried at cost less any impairment in net recoverable value that has been recognised in the profit and loss statement.

BUSINESS COMBINATION – The acquisition of subsidiaries is accounted for using the purchase method. The cost of the acquisition is measured at the aggregate of the fair values, at the date of exchange, of assets given, liabilities incurred or assumed, and equity instruments issued by the Group in exchange for control of the acquiree, plus any costs directly attributable to the business combination. The acquiree's identifiable assets, liabilities and contingent liabilities that meet the conditions for recognition under FRS 103 are recognised at their fair values at the acquisition date.

Goodwill arising on acquisition is recognised as an asset and initially measured at cost, being the excess of the cost of the business combination over the Group's interest in the net fair value of the identifiable assets, liabilities and contingent liabilities recognised. If, after assessment, the Group's interest in the net fair value of the acquiree's identifiable assets, liabilities and contingent liabilities exceeds the cost of the business combination, the excess is recognised immediately in the consolidated profit and loss statement.

The interest of minority shareholders in the acquiree is initially measured at the minority's proportion of the net fair value of the assets, liabilities and contingent liabilities recognised.

Acquisition of additional interest from minority shareholders is accounted for as transactions with equity holders in their capacity as equity holders. Any difference between the fair value of the consideration paid in the transaction and the amount by which the minority shareholders' interest is reduced would be recognised directly in equity.

FINANCIAL INSTRUMENTS – Financial assets and financial liabilities are recognised on the Group's balance sheet when the Group becomes a party to the contractual provisions of the instrument.

Trade and other receivables

Trade and other receivables are measured at initial recognition at fair value, and are subsequently measured at amortised cost using the effective interest rate method unless the effect of discounting would be immaterial, in which case they are stated at cost. Appropriate allowances for estimated irrecoverable amounts are recognised in profit or loss when there is objective evidence that the asset is impaired. The allowance recognised is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows discounted at the effective interest rate computed at initial recognition.

Investments

Investments are recognised and derecognised on a trade date basis where the purchase or sale of an investment is under a contract whose terms require delivery of the investment within the timeframe established by the market concerned, and are initially measured at fair value, and in the case of available-for-sale investments, directly attributable transaction costs are also included.

Investments are classified as either investments held for trading or as available-for-sale, and are measured at subsequent reporting dates at fair value. Where securities are held for trading purposes, gains and losses arising from changes in fair value are included in the profit or loss statement for the period. For available-for-sale investments, gains and losses arising from changes in fair value are recognised directly in equity, until the security is disposed of or is determined to be impaired, at which time the cumulative gain or loss previously recognised in equity is included in the profit or loss statement for the posit or loss statement for the period. Impairment losses recognised in profit or loss statement for equity investments classified as available-for-sale are not subsequently reversed through the profit or loss statement.

Cash and cash equivalents

Cash and bank balances comprise cash on hand and demand deposits that are subject to an insignificant risk of changes in value.

Financial liabilities and equity instruments

Financial liabilities and equity instruments issued by the Group are classified according to the substance of the contractual arrangements entered into and the definitions of a financial liability and an equity instrument. An equity instrument is any contract that evidences a residual interest in the assets of the Group after deducting all of its liabilities. The accounting policies adopted for specific financial liabilities and equity instruments are set out below.

Bank borrowings

Interest-bearing bank loans are initially measured at fair value, and are subsequently measured at amortised cost, using the effective interest rate method unless the effect of discounting would be immaterial, in which case they are stated at cost. Any difference between the proceeds (net of transaction costs) and the settlement or redemption of borrowings is recognised over the term of the borrowings in accordance with the Group's accounting policy for borrowing costs.

Trade and other payables

Trade and other payables are initially measured at fair value, and are subsequently measured at amortised cost, using the effective interest rate method unless the effect of discounting would be immaterial, in which case they are stated at cost.

Equity instruments

Equity instruments issued by the Company are recorded at the proceeds received, net of direct issue costs.

Derivative financial instruments and hedge accounting

The Group uses derivative financial instruments such as interest rate swaps to hedge its risks associated with interest rate fluctuations. The Group maintains natural hedges, whenever possible, by borrowing in currencies that match the future revenue stream to be generated from its investments.

The Group does not use derivative financial instruments for speculative purposes.

Derivative financial instruments are initially measured at fair value on the contracted date, and are remeasured to fair value at subsequent reporting dates. Changes in the fair value of derivative financial instruments that are designated and effective as hedges of future cash flows are recognised directly in equity and the ineffective portion is recognised directly in profit or loss statement. Changes in fair value of derivative financial instruments that do not qualify for hedge accounting are recognised in the profit and loss statement as they arise.

Hedged accounting is discontinued when the hedged instrument expires or is sold, terminated or exercised, or no longer qualifies as hedged accounting. At that time, the net cumulative gain or loss on the hedging instrument recognised in equity is transferred to the profit or loss statement for the period.

INVENTORIES – Inventories are stated at the lower of cost (moving average/first-in first-out method) and net realisable value. Cost comprises direct materials, and those overheads that have been incurred in bringing the inventories to their present value and condition. Net realisable value represents the estimated selling price less all estimated costs to be incurred in marketing, selling and distribution.

DEVELOPMENT PROPERTIES – Development properties for sale are stated at cost, which include cost of land and construction, related overhead expenditure and borrowing costs incurred during the period of construction. Profits are recognised based on the percentage of completion method. The amount brought into the financial statements is the direct proportion of total expected project profits attributable to the actual sales contracts signed, but only to the extent that it relates to the stage of physical completion at the end of the year. When losses are expected, full provision is made in the financial statements after adequate allowance has been made for estimated costs to completion. Developments are considered complete upon the issue of temporary occupation permits.

COMPLETED PROPERTIES HELD FOR SALE - Completed properties held for sale are stated at the lower of cost and net realisable value. Net realisable value represents the estimated selling price less all estimated costs to be incurred in the marketing and selling.

ASSOCIATES - An associate is an enterprise over which the Group has significant influence and that is neither a subsidiary nor an interest in a joint venture. Significant influence is the power to participate in the financial and operating policy decisions of the investee but is not control or joint control over those policies.

The results and assets and liabilities of associates are incorporated in these financial statements using the equity method of accounting. Under the equity method, investments in associates are carried in consolidated balance sheet at cost as adjusted for post-acquisition changes in the Group's share of the net assets of the associate, less any impairment in the value of the investments. Losses of an associate in excess of the Group's interest in that associate (which includes any long-term interests that, in substance, form part of the Group's net investment in the associate) are not recognised.

Any excess of the cost of acquisition over the Group's share of the net fair value of the identifiable assets, liabilities and contingent liabilities of the associate recognised at the date of acquisition is recognised as goodwill. The goodwill is included within the carrying amount of the investment and is assessed for impairment as part of the investment. Any excess of the Group's share of the net fair value of the identifiable assets, liabilities and contingent liabilities over the cost of acquisition, after reassessment, is recognised immediately in the consolidated profit or loss statement.

Where a Group entity transacts with an associate of the Group, profits and losses are eliminated to the extent of the Group's interest in the relevant associate.

JOINT VENTURE COMPANY – A joint venture is a contractual arrangement whereby a company and other parties undertake an economic activity that is subject to joint control, that is when the strategic financial and operating policy decisions relating to the activities require the unanimous consent of the parties sharing control. Joint venture arrangements that involve the establishment of a separate entity in which each venturer has an interest and are referred to as jointly controlled entities. The Group reports its interests in jointly controlled entities using proportionate consolidation. The Group's share of the assets, liabilities, income and expenses of jointly controlled entities are combined with the equivalent items in the consolidated financial statements on a line-by-line basis.

Any goodwill arising on the acquisition of the Group's interest in a jointly controlled entity is accounted for in accordance with the Group's accounting policy for goodwill arising on the acquisition of a subsidiary.

Where the Group transacts with its jointly controlled entities, unrealised profits and losses are eliminated to the extent of the Group's interest in the joint venture.

PROPERTY, PLANT AND EQUIPMENT – Property, plant and equipment are carried at cost or valuation, less accumulated depreciation and any accumulated impairment loss where the recoverable amount of the asset is estimated to be lower than its carrying amount.

Any revaluation increase arising on the revaluation of freehold land and long-term leasehold land is credited to the asset revaluation reserve, except to the extent that it reverses a revaluation decrease for the same asset previously recognised in the profit and loss statement, in which case the increase is credited to the profit and loss statement to the extent of the decrease previously charged to the profit and loss statement. A decrease in carrying amount arising on the revaluation of freehold land and long-term leasehold land is charged to profit and loss statement to the extent that it exceeds the balance, if any, held in the asset revaluation reserve relating to a previous revaluation of that asset.

Properties in the course of construction for rental or administrative purposes, or for purposes not yet determined, are carried at cost, less any recognised impairment loss. Cost includes professional fees, and for qualifying assets, borrowing costs capitalised in accordance with the Group's accounting policy. Depreciation of these assets, on the same basis as other property assets, commences when the assets are ready for their intended use.

Operating equipment is written off based on periodic physical inventory. Depreciation is charged so as to write off the cost of assets, other than freehold and long-term leasehold land and construction-in-progress, over their estimated useful lives, using the straight-line method, on the following bases:

Leasehold land and property	-	19 to 89 years
Buildings and improvements	-	2 to 50 years
Plant and equipment, furniture, fixtures and fittings	-	3 to 20 years

Depreciation is not provided on freehold and long-term leasehold land and construction-in-progress.

Fully depreciated assets still in use are retained in the financial statements.

The gain or loss arising on the disposal or retirement of an item of property, plant and equipment is determined as the difference between the sales proceeds and the carrying amount of the assets and is recognised in the profit and loss statement.

INVESTMENT PROPERTIES - Investment properties are held on a long-term basis for investment potential and income. Investment properties are stated at periodic valuation on an open market value for existing use basis. Professional valuations are obtained at least once in 3 years. Any revaluation surplus arising on the revaluation of investment properties is credited to the asset revaluation reserve, except to the extent that it reverses a revaluation deficit for the same asset previously recognised as an expense, in which case the surplus is credited to the profit and loss statement to the extent of the deficit previously charged. A deficit in carrying amount arising on the revaluation of investment properties is charged as an expense to the extent that it exceeds the balance, if any, held in the asset revaluation reserve relating to a previous revaluation of that asset. The asset revaluation reserve is released to the profit and loss statement as and when the related revalued property is sold.

INTANGIBLE ASSETS - These comprise goodwill and franchise rights. Franchise rights are measured initially at purchase cost and are amortised on a straight-line basis over their estimated useful lives, but not exceeding 20 years.

Goodwill arising on the acquisition of a subsidiary or a jointly controlled entity represent the excess of the cost of acquisition over the Group's interest in the net fair value of the identifiable assets, liabilities and contingent liabilities of the subsidiary or jointly controlled entity recognised at the date of acquisition. Goodwill is initially recognised as an asset at cost and is subsequently measured at cost less any accumulated impairment losses.

For the purpose of impairment testing, goodwill is allocated to each of the Group's cash-generating units expected to benefit from the synergies of the combination. Cash-generating units to which goodwill has been allocated are tested for impairment annually, or more frequently when there is an indication that the unit may be impaired. If the recoverable amount of the cash-generating unit is less than the carrying amount of the unit, the impairment loss is allocated first to reduce the carrying amount of any goodwill allocated to the unit and then to the other assets of the unit pro-rata on the basis of the carrying amount of each asset in the unit. An impairment loss recognised for goodwill is not reversed in a subsequent period.

On disposal of a subsidiary or jointly controlled entity, the attributable amount of goodwill is included in the determination of the profit or loss on disposal.

The Group's policy for goodwill arising on the acquisition of an associate is described under "Associates" above.

IMPAIRMENT OF TANGIBLE AND INTANGIBLE ASSETS EXCLUDING GOODWILL – At each balance sheet date, the Group reviews the carrying amounts of its tangible and intangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where it is not possible to estimate the recoverable amount of an individual asset, the Group estimates the recoverable amount of the cash-generating unit to which the asset belongs.

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset.

If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised immediately in the profit and loss statement, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.

Where an impairment loss subsequently reverses, the carrying amount of the asset (cash-generating unit) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (cash-generating unit) in prior years. A reversal of an impairment loss is recognised immediately in the profit and loss statement, unless the relevant asset is carried at a revalued amount, in which case the reversal of the impairment loss is treated as a revaluation increase.

LEASES – Rental payable under operating leases are charged to profit and loss on a straight-line basis over the term of the relevant lease. Benefits received or receivables as an incentive to enter into an operating lease are also spread over on a straight-line basis over the lease term.

Rental income from operating lease is recognised on a straight-line basis over the term of the relevant lease.

PROVISIONS – Provisions are recognised when the Group has a present obligation as a result of a past event, and it is probable that the Group will be required to settle that obligation. Provisions are measured at the directors' best estimate of the expenditure required to settle the obligation at the balance sheet date, and are discounted to present value where the effect is material.

SHARE-BASED PAYMENTS – The Group issues equity-settled share-based payments to certain employees. Equitysettled share-based payments are measured at fair value at the date of grant. The fair value determined at the grant date of the equity-settled share-based payments is expensed on a straight-line basis over the vesting period, based on the Group's estimate of the shares that will eventually vest.

Fair value is measured using the Black-Scholes pricing model. The expected life used in the model has been adjusted based on management's best estimate, for the effects of non-transferability, exercise restrictions and behavioural considerations.

CURRENT ASSETS AND LIABILITIES – These are classified according to their realisation or settlement in the normal course of the company's operating cycle which may be in excess of one year.

REVENUE RECOGNITION - Revenue is measured at the fair value of the consideration received or receivable and represents amounts receivable for goods and services provided in the normal course of business, net of discounts and sales related taxes.

- (a) Sales other than revenue from development properties are recognised when significant risks and rewards of ownership are transferred to the buyer and the amount of revenue and costs of the transaction (including future costs) can be measured reliably;
- (b) Hotel room revenue is recognised based on room occupancy while other hotel revenue are recognised when the goods are delivered or the services are rendered to the customers;
- (c) Rental income is recognised on a time proportion basis;
- (d) Management fee income is recognised when services are rendered;
- (e) Interest income is accrued on a time proportion basis, by reference to the principal outstanding and at the interest rate applicable; and
- (f) Dividend income from investments is recognised when the shareholders' rights to receive payment have been established.

BORROWING COSTS – Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are added to the cost of those assets, until such time as the assets are substantially ready for their intended use or sale. Investment income earned on the temporary investment of specific borrowings pending their expenditure on qualifying assets is deducted from the borrowing cost eligible for capitalisation.

All other borrowing costs are recognised in the profit or loss in the period in which they are incurred.

RETIREMENT BENEFIT COSTS – Payments to defined contribution retirement benefit plans are charged as an expense as they fall due. Payments made to state-managed retirement benefit schemes, such as the Singapore Central Provident Fund, are dealt with as payments to defined contribution plans where the Group's obligations under the plans are equivalent to those arising in a defined contribution retirement benefit plan.

INCOME TAX - Income tax expense represents the sum of the tax currently payable and deferred tax.

The tax currently payable is based on taxable profit for the year. Taxable profit differs from profit as reported in the profit and loss statement because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are not taxable or tax deductible. The Group's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the balance sheet date in countries where the respective companies operate.

Deferred tax is recognised on differences between the carrying amounts of assets and liabilities in the financial statements and the corresponding tax bases used in the computation of taxable profit, and is accounted for using the balance sheet liability method. Deferred tax liabilities are generally recognised for all taxable temporary differences and deferred tax assets are recognised to the extent that it is probable that taxable profits will be available against which deductible temporary differences can be utilised. Such assets and liabilities are not recognised if the temporary difference arises from goodwill or from the initial recognition (other than in a business combination) of other assets and liabilities in a transaction that affects neither the taxable profit nor the accounting profit.

Deferred tax liabilities are recognised for taxable temporary differences arising on investments in subsidiaries and associates, and interests in joint ventures, except where the Group is able to control the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future.

The carrying amount of deferred tax assets is reviewed at each balance sheet date and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset realised. Deferred tax is charged or credited to profit or loss, except when it relates to items charged or credited directly to equity, in which case the deferred tax is also dealt with in equity.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and when they relate to income taxes levied by the same taxation authority and the Group intends to settle its current tax assets and liabilities on a net basis.

FOREIGN CURRENCY TRANSACTIONS AND TRANSLATION - The individual financial statements of each entity within the Group are presented in the currency of the primary economic environment in which the entity operates (its functional currency). The consolidated financial statements of the Group and the balance sheet of the Company are presented in Singapore dollars, which is the functional currency of the Company, and the presentation currency for the consolidated financial statements.

In preparing the financial statements of the individual entities, transactions in currencies other than the entity's functional currency are recorded at the rates of exchange prevailing on the date of the transaction. At each balance sheet date, monetary items denominated in foreign currencies are retranslated at the rates prevailing on the balance sheet date. Non-monetary items carried at fair value that are denominated in foreign currencies are retranslated at the rates prevailing on the date when the fair value was determined. Non-monetary items that are measured in terms of historical cost in a foreign currency are not retranslated.

Exchange differences arising on the settlement of monetary items, and on retranslation of monetary items are included in profit or loss for the period. Exchange differences arising on the retranslation of non-monetary items carried at fair value are included in profit or loss for the period except for differences arising on the retranslation of non-monetary items in respect of which gains and losses are recognised directly in equity. For such non-monetary items, any exchange component of that gain or loss is also recognised directly in equity.

For the purpose of presenting consolidated financial statements, the assets and liabilities of the Group's foreign operations (including comparatives) are expressed in Singapore dollars using exchange rates prevailing on the balance sheet date. Income and expense items (including comparatives) are translated at the average exchange rates for the period, unless exchange rates fluctuated significantly during that period, in which case the exchange rates at the dates of the transactions are used. Exchange differences arising, if any, are classified as equity and transferred to the Group's exchange fluctuation reserve.

On consolidation, exchange differences arising from the translation of the net investment in foreign entities (including monetary items that, in substance, form part of the net investment in foreign entities), and of borrowings and other currency instruments designated as hedges of such investments, are taken to the exchange fluctuation reserve.

Such reserves are recognised in profit or loss in the period in which the foreign operation is disposed of.

Goodwill and fair value adjustments arising on the acquisition of a foreign operation are treated as assets and liabilities of the foreign operation and translated at the closing rate.

3 SIGNIFICANT ACCOUNTING ESTIMATES AND JUDGEMENTS

The preparation of financial statements in conformity with FRS requires the exercise of judgement, the use of estimates and assumptions concerning the future by management.

The Group on its own or in reliance on third party experts, applies estimates, judgements and assumptions in various areas including the following:

- i) the level of impairment of tangible and intangible assets;
- ii) the determination of fair value of unquoted available-for-sale investments; and
- iii) the assessment of adequacy of provision for income taxes

These estimates, judgements and assumptions are assessed on an on-going basis and are based on experience and relevant factors, including expectations of future events that are believed to be reasonable under the circumstances.

4 FINANCIAL RISK AND MANAGEMENT

The main risks arising from the Group's financial instruments are interest rate risk, foreign exchange risk, credit risk, market risk and liquidity risk. The policies for managing each of these risks are summarised below:

Interest rate risk

The Group's exposure to the risk of changes in interest rates relates mainly to its bank borrowings which are mainly on floating rate terms. The Group actively reviews its debt portfolio to achieve the most favourable interest rates available. Hedging instruments such as interest rate swaps are used where appropriate to minimise its exposure to interest rate volatility.

4 FINANCIAL RISK AND MANAGEMENT (cont'd)

Foreign exchange risk

The Group operates internationally and is exposed to foreign exchange risk arising from various currency exposures primarily with respect to United States dollars, Australian dollars, Sterling pounds, Thai baht and Indonesian rupiah.

The Group maintains natural hedges, whenever possible, by borrowing in currencies that match the future revenue stream to be generated from its investments.

Credit risk

The Group has a diversified portfolio of businesses and at balance sheet date, there were no significant concentration of credit risk with any entity. The Group has guidelines governing the process of granting credit as a service or product provider in its respective segments of business.

Cash and bank balances are held with reputable financial institutions.

The carrying amount of trade and other receivables, cash and bank balances and advances to associates represent the maximum credit risk exposure at the balance sheet date.

Liquidity risk

The Group actively manages its debt maturity profile, operating cash flows and availability of funding so as to ensure that all refinancing, repayment and funding needs are met. As part of its overall prudent liquidity management, the Group maintains sufficient level of cash or cash convertible investments to meet its working capital requirement. In addition, the Group strives to maintain available banking facilities of a reasonable level to its overall debt position.

<u>Market risk</u>

Market risk is the risk that the value of financial instruments will fluctuate as a result of changes in market prices whether those changes are caused by factors specific to the individual security or its issuer or factors affecting all securities trade in the market.

The Group has invested in various securities, the majority of which are quoted in Singapore. The valuations and liquidity of those investments are subject to market risk.

Fair values of financial assets and financial liabilities

(a) Short-term financial assets and financial liabilities

The fair values of short-term financial assets and liabilities approximate their carrying amounts because of their immediate or short-term maturity.

(b) Long-term financial assets and financial liabilities

The fair values of long-term financial liabilities comprising mainly long-term borrowings approximate their carrying amounts as they are based on floating interest rates.

It was not practical to estimate the fair values of advances to/from subsidiaries/associates/minority shareholders as at December 31, 2004 due to a lack of repayment terms as agreed between the contracting parties. The directors believe that the fair values would not differ significantly from the carrying amounts recorded in the balance sheet.

5 RELATED PARTY TRANSACTIONS

Parties are considered to be related if one party has the ability to control the other party or exercise significant influence over the other party in making financial and operating decisions.

The balances are unsecured, interest-free and repayable on demand unless otherwise stated.

a) Significant transactions with such related parties during the year are as follows:

	Group	
	2005	2004
	\$'000	\$'000
Transactions with companies in which certain directors		
are deemed to have interests:		
Management fee expense	643	724
Management fee income	(1,288)	(640)
Rental income	(8,641)	(8,218)
Transactions with associates:		
Management fee income	(1,399)	(1,239)
Interest income	-	(1,061)

b) The remuneration of directors and other members of key management during the year was as follows:

	Group	
	2005 \$'000	2004 \$'000
Short-term benefits	5,208	4,285
Post-employment benefits	289	231
Share-based payments	98	-

6 CASH AND BANK BALANCES

- a) As at December 31, 2005, cash and bank balances of approximately \$2,408,000 (2004: \$529,000) were held under the Housing Developers (Project Account) Rules, withdrawals from which are restricted to payments for expenditure incurred on projects to which they relate.
- b) As at December 31, 2005, cash and bank balances of approximately \$137,000 (2004: \$152,000) were pledged to the banks to secure credit facilities for certain subsidiaries of the Group.
- c) The bank deposits of the Group bear annual interest ranging from 0% to 5.4% (2004: 0% to 5.15%). The interest rate is re-fixed on a short-term basis typically 6 months or less.
- d) The cash and bank balances that are not denominated in the functional currencies of the respective entities are as follow:

	Group		Company		
	2005	2004	2005	2004	
	\$'000	\$'000	\$'000	\$'000	\$'000
United States dollars	20,985	17,478	7	469	
Sterling pounds	15,274	1,821	15,236	1,472	
Indonesian rupiah	1,616	1,574	-	-	
Australian dollars	550	375	11	5	
Singapore dollars	226	19	-	-	

7 HELD-FOR-TRADING INVESTMENTS

	Gro	oup
	2005	2004
	\$'000	\$'000
Quoted equity shares, at fair value	27,879	3,894

The fair values of these quoted equity shares are based on closing quoted market prices on the last market day of the financial year.

Held-for-trading investments that are not denominated in the functional currencies of the respective entities are as follow:

	Gr	oup
	2005 \$'000	2004 \$'000
Malaysian ringgit	550	3,892
Hongkong dollars	3	2

8 TRADE RECEIVABLES

	Group		Company	
	2005 \$'000	2004 \$'000	2005 \$'000	2004 \$'000
Trade receivables Less: Allowances for	17,742	24,502	1,757	1,510
doubtful receivables	(298)	(352)	(79)	(80)
	17,444	24,150	1,678	1,430

The trade receivables that are not denominated in the functional currencies of the respective entities are as follow:

	Gr	oup
	2005 \$'000	2004 \$'000
Indonesian rupiah	831	1,537
Australian dollars	46	-
Malaysian ringgit	116	180

9 OTHER RECEIVABLES AND PREPAYMENTS

	Group		Company	
	2005	2004	2005	2004
	\$'000	\$'000	\$'000	\$'000
Prepayments and deposits				
for acquisition of capital assets	11,876	236	-	-
Insurance claims	-	6,010	-	-
Other deposits	659	1,218	-	-
Other receivables	1,965	1,822	562	435
Other prepayments	6,225	4,175	309	301
Rental deposits	30	570	-	-
Tax recoverable	336	58	-	-
Total	21,091	14,089	871	736

Other receivables that are not denominated in the functional currencies of the respective entities are as follow:

	Group		Company	
	2005 \$'000	2004 \$'000	2005 \$'000	2004 \$'000
United States dollars	201	728	-	48
Singapore dollars	-	6,000	-	-
Indonesian rupiah	383	355	-	-
Chinese renminbi	325	-	-	-

10 DERIVATIVE FINANCIAL INSTRUMENTS

	Gr	Group		ipany
	2005 \$'000	2004 \$'000	2005 \$'000	2004 \$'000
Interest rate swaps				
Current	370	-	-	-
Non-current	138	-	138	-

The Group uses interest rate swaps to manage its exposure to interest rate movements on its bank borrowings. Contracts with nominal values of \$134 million have interest payments at a weighted average rate of 2% per annum as at December 31, 2005, and have floating interest receipts at Swap Offer Rate. The interest rate swaps have maturity dates ranging from 2006 to 2008.

The fair values of swaps entered into at December 31, 2005 are estimated at \$508,000 (2004: \$356,000). These amounts are based on quoted market prices for equivalent instruments at the balance sheet date. All of these interest rate swaps are designated and effective as cash flow hedges and the fair values thereof have been deferred in equity.

11 INVENTORIES

	Group		Company	
	2005	2004	2005	2004
	\$'000	\$'000	\$'000	\$'000
At cost:				
Saleable merchandise	3,084	4,458	142	162
Operating supplies	2,202	2,492	27	30
	5,286	6,950	169	192
Saleable merchandise carried				
at net realisable value	651	638	-	-
Total	5,937	7,588	169	192

12 DEVELOPMENT PROPERTIES

	G	roup
	2005	2004
	\$'000	\$'000
Cost incurred and attributable profits	88,838	35,380
Less: Progress payments received and receivable	(24,674)	(1,038)
Less: Impairment loss	(3,023)	(2,945)
Net	61,141	31,397

Finance costs of \$350,000 (2004: \$86,000) arising from financing specifically entered into for the development properties were capitalised during the year. The rates of interest relating to finance costs capitalised ranged from 2.52% to 4.27% (2004: 2.05% to 2.52%) per annum.

12 DEVELOPMENT PROPERTIES (cont'd)

Had the Group adopted the completion of construction method in the current financial year, the following would have been reported in the financial statements for the year ended December 31, 2005.

	Before adoption \$'000	After adoption \$'000
Retained profits as at January 1, 2005	124,607	124,458
Revenue	304,185	283,587
Profit for the year	36,412	32,415
Development properties as at January 1, 2005	31,397	31,211
Development properties as at December 31, 2005	61,141	57,376
Asset revaluation reserve	267,889	271,765

13 COMPLETED PROPERTIES HELD FOR SALE

Location	<u>Title</u>	Description
Four Seasons Park 10 and 12 Cuscaden Walk, Singapore 249692	Freehold	5 (2004: 6) condominium units with an aggregate floor area of approximately 15,197 (2004: 19,018) square feet
Sailmakers Court Townmead Road, London, United Kingdom	Leasehold (999 years from December 25, 1989)	1 (2004: 1) apartment unit with an aggregate floor area of approximately 1,373 (2004: 1,373) square feet

14 ASSOCIATES

	Group		Company	
	2005 \$'000	2004 \$'000	2005 \$'000	2004 \$'000
Cost of investments in associates Share of post-acquisition results and	168,741	166,826	245	<u>-</u> *
reserves net of dividend received	(140,602)	(144,477)	-	-
Due from associates	13,082	`41,517´	2,978	12,322
Net	41,221	63,866	3,223	12,322

* The Company's cost of investment in unquoted equity shares is \$3.

The amounts due from associates as at December 31, 2004 were substantially non-trade in nature, unsecured, interest-free and not expected to be repaid within the next twelve months.

14 ASSOCIATES (cont'd)

The amounts due from associates of \$13,082,000 as at December 31, 2005 are in substance net investment in the associates. The amounts due from associates to the Group and Company of \$39,057,000 and \$11,557,000 respectively are unsecured, interest-free and repayable on demand. Such amounts are classified as current assets as at December 31, 2005.

The amount due to associate of \$19,244,000 (2004: Nil) as at December 31, 2005 are unsecured, interest-free and repayable on demand. The amount of \$18,787,000 is denominated in Sterling pounds.

Amount due from associates that are not denominated in the functional currencies of the respective entities are as follow:

	G	roup
	2005	2004
	\$'000	\$'000
Non-current:		
Australian dollars	-	1,886
Malaysian ringgit	10,613	9,566
United States dollars	-	10,314
Sterling pounds	-	6,662
Current:		
Malaysian ringgit	1,380	-
United States dollars	12,491	-
Sterling pounds	10,958	-

Information relating to significant associates is shown in Note 41 to the financial statements.

Summarised financial information in respect of the Group's associates is set out below:

	Group	
	2005	2004
	\$'000	\$'000
Balance sheet		
Total assets	439,821	494,787
Total liabilities	(320,004)	(395,434)
Net assets	119,817	99,353
Group's share of associates' net assets	28,139	22,349
Profit and loss statement		
Revenue	276,488	310,281
Profit for the year	43,689	15,515
Group's share of results of associates	10,966	3,805

The Group had not recognised losses arising in the current financial year amounting to \$199,000 (2004: \$403,000) in an associate. The accumulated losses not recognised were \$411,000 (2004: \$775,000).

15 SUBSIDIARIES

	Con	npany
	2005 \$'000	2004 \$'000
Total advances to subsidiaries	524,251	497,076
Less: Impairment loss	(11,787)	(15,563)
	512,464	481,513
Less: Amount classified as current asset	(436,610)	-
Non-current advances to subsidiaries	75,854	481,513
Unquoted equity shares, at cost	174,278	190,778
Total	250,132	672,291

The advances to subsidiaries of \$75,854,000 as at December 31, 2005 bear interest at rates ranging from 2.1% to 3.3% per annum, are unsecured and substantially non-trade in nature. The amounts due from subsidiaries of \$436,610,000 as at December 31, 2005 are unsecured, interest-free and repayable on demand.

The advances to subsidiaries of \$481,513,000 as at December 31, 2004 were unsecured, substantially non-trade in nature and were not expected to be repaid within the next twelve months. About 20% of these advances bore interest at rates ranging from 1.9% to 2.2% per annum and the balance was non-interest bearing.

The amounts due to subsidiaries of \$44,465,000 as at December 31, 2005 are unsecured, interest-free and repayable on demand. The advances from subsidiaries of \$60,376,000 as at December 31, 2004 were unsecured, interest-free and not expected to be repaid within the next twelve months.

The reversal of impairment loss arose as the recoverable amount of certain subsidiaries have improved.

During the financial year, interest income from subsidiaries amounted to \$2,602,000 (2004: \$1,841,000).

The advances to subsidiaries and amount due from subsidiaries that are not denominated in the functional currencies of the Company are as follow:

	Com	npany
	2005	2004
	\$'000	\$'000
Non-current:		
United States dollars		70,214
Australian dollars	-	1,886
Current:		
United States dollars	63,933	-

Information relating to subsidiaries is shown in Note 40 to the financial statements.

16 AVAILABLE-FOR-SALE INVESTMENTS

	G	roup
	2005	2004
	\$'000	\$'000
Quoted equity shares, at cost		332
Unquoted equity shares, at cost	-	15,438
Other unquoted investments, at cost	-	1,634
Unquoted equity shares, at fair value	7,411	-
Less: Impairment loss	- · · ·	(5,931)
Net	7,411	11,473
Market values of quoted equity shares		453

The fair values of the unquoted equity shares are determined based on the net asset values of these investments which approximate the fair values.

Available-for-sale investments that are not denominated in the functional currencies of the respective entities are as follow:

	Group	
	2005	2004
	\$'000	\$'000
United States dollars	7,411	9,839
PREPAYMENTS		
	Gr	oup
	2005	2004
	\$'000	\$'000
Prepaid rent	1,462	1,409
Less: Current portion included in prepayments (Note 9)	(108)	(111)
	1,354	1,298

18 JOINT VENTURE COMPANY

Information relating to the joint venture company is as follows:

Name of Joint Venture Company	Principal Activity	Country of Incorporation/ Place of Business	Group's Effective Equity Intere	
			2005	2004
Hermill Investments Pte Ltd	Investment holding and letting out of properties	Singapore	59%	59%

The following amounts are included in the Group's consolidated financial statements as a result of proportionate consolidation of the joint venture company:

	2005	2004
	\$'000	\$'000
Balance sheet		
Current assets	656	12,364
Non-current assets	198,018	198,007
Less: Current liabilities	(3,552)	(5,818)
Non-current liability	(102,967)	(115,640)
Net assets	92,155	88,913
Profit and loss statement		
Revenue	9,472	9,562
Expenses	(6,601)	(6,896)
	(0,001)	(0,000)
The above profit includes the following (charges) credits:		
Amortisation of expenditure carried forward		(32)
Deficit arising from revaluation of investment property	-	(339)
Interest expense to non-related companies	(3,034)	(2,799)
Interest income from non-related companies	58	84
Rental income from enterprises in which		
certain directors are deemed to have interests	2,315	2,141
Rental income from investment property	8,809	8,888

19 PROPERTY, PLANT AND EQUIPMENT

PROPERTY, PLANT AND EQ	Freehold and leasehold	Leasehold	Buildings and	Plant and equipment, furniture, fixtures and	Construction- in-	
	land \$'000	property \$'000	improvements \$'000	fittings \$'000	progress \$'000	Total \$'000
Group						
Cost or valuation:						
At January 1, 2004	457,289	116,872	545,544	242,532	7,797	1,370,034
Additions	8,763	-	2,837	15,407	20,898	47,905
Arising from acquisition			,	,		,
of subsidiaries	73,164	-	5,085	4,292	-	82,541
Disposals	, _	-	(12,140)	(11,649)	-	(23,789)
Exchange realignment	(4,091)	-	(13,500)	(3,614)	(846)	(22,051)
At December 31, 2004	535,125	116,872	527,826	246,968	27,849	1,454,640
Additions	677		4,325	13,787	47,135	65,924
Arising from disposal	0//		1,525	15,707	17,155	05,521
of subsidiary	_	_	_	(9,094)	_	(9,094)
Transfer to development	-	-	-	(9,094)	-	(9,094)
	ar (31,120)				(4,626)	(25 746)
properties during the yea		-	(21 255)	(24,208)	(4,020)	(35,746)
Disposals Fuche and modified out	(4,185)	-	(21,255)	(24,298)	-	(49,738)
Exchange realignment	(1,509)	-	389	(249)	289	(1,080)
At December 31, 2005	498,988	116,872	511,285	227,114	70,647	1,424,906
Represented by:						
Valuation	412,340					412,340
		116 972	E11 20E	-	70 6 4 7	
Cost	<u>86,648</u> 498,988	<u>116,872</u> 116,872	<u>511,285</u> 511,285	<u>227,114</u> 227,114	70,647 70,647	1,012,566 1,424,906
	490,900	110,072	511,205	227,114	70,047	1,424,900
Accumulated depreciation:						
At January 1, 2004	7,537	19,707	114,630	176,385	-	318,259
Additions	1,095	1,313	17,670	19,516	-	39,594
Arising from acquisition	1,055	1,515	17,070	15,510		55,551
of subsidiaries	_	_	4,913	4,000	_	8,913
Disposals	_	_	(4,902)	(7,990)	_	(12,892)
Exchange realignment	(318)	-	(3,457)	(2,165)	-	(12,892)
At December 31, 2004	8,314	21,020	128,854	189,746	-	347,934
					-	
Depreciation for the year	1,080	1,313	16,642	16,369	-	35,404
Arising from disposal						(6.405)
of subsidiary	-	-	-	(6,485)	-	(6,485)
Disposals	-	-	(7,477)	(21,389)	-	(28,866)
Exchange realignment	131	-	58	(139)	-	50
At December 31, 2005	9,525	22,333	138,077	178,102	-	348,037
Lucia china cast la com						
Impairment loss:	77 6		~			
At January 1, 2004	715	-	2	-	-	717
Exchange realignment	(28)	-	-	-	-	(28)
At December 31, 2004	687	-	2	-	-	689
Exchange realignment	12	-	-	-	-	12
At December 31, 2005	699	-	2	-	-	701
Commission in the second se						
Carrying amount:		0-0				
At December 31, 2004	526,124	95,852	398,970	57,222	27,849	1,106,017
At December 21, 2005	100 764	04 520	272 200	40.012	70 647	1 076 1 69
At December 31, 2005	488,764	94,539	373,206	49,012	70,647	1,076,168

19 PROPERTY, PLANT AND EQUIPMENT (cont'd)

	Freehold and leasehold land \$'000	Buildings and improvements \$'000	Plant and equipment, furniture, fixtures and fittings \$'000	Total \$'000
Company				
Cost or valuation:				
At January 1, 2004	208,800	24,681	72,044	305,525
Additions		251	4,169	4,420
Disposals	-	-	(2,366)	(2,366)
At December 31, 2004	208,800	24,932	73,847	307,579
Additions	-	13	3,799	3,812
Disposals	-	-	(1,890)	(1,890)
At December 31, 2005	208,800	24,945	75,756	309,501
Represented by: Valuation Cost	208,800 208,800	24,945 24,945	- 75,756 75,756	208,800 100,701 309,501
Accumulated depreciation:				
At January 1, 2004	-	13,741	61,278	75,019
Additions	-	420	5,102	5,522
Disposals	-	-	(1,875)	(1,875)
At December 31, 2004	-	14,161	64,505	78,666
Depreciation for the year	-	422	3,485	3,907
Disposals	-	-	(1,541)	(1,541)
At December 31, 2005	-	14,583	66,449	81,032
Carrying amount:				
Át December 31, 2004	208,800	10,771	9,342	228,913
At December 31, 2005	208,800	10,362	9,307	228,469

The freehold and long-term leasehold land are stated at valuation based on the open market value for existing use as at December 31, 1996 by DTZ Debenham Tie Leung (SEA) Pte Ltd and its associates. The valuation is carried out as and when the directors consider it necessary and appropriate. The revaluation surplus of the Company and of the Group has been recorded in the asset revaluation reserve in the respective financial statements. During the preceding financial year, the Group revalued a long-term leasehold land of a subsidiary following the acquisition of additional equity interest in that subsidiary. The long-term leasehold land is stated at valuation based on projected future cash flow of the leasehold land.

Had the freehold and long-term leasehold land been carried at historical cost, their carrying amounts for the Group and Company would have been approximately \$136 million (2004: \$144 million) and \$98 million (2004: \$98 million) respectively.

Finance costs of \$723,000 (2004: \$49,000) arising from financing specifically entered into for the development of property are capitalised during the financial year. The rates of interest relating to finance costs range from 3.56% to 6.02% (2004: 3.18% to 3.94%) per annum.

As at December 31, 2005, certain property, plant and equipment with total carrying amount of \$891 million (2004: \$926 million) were mortgaged to banks to secure credit facilities for the Company and respective subsidiaries of the Group.

20 INVESTMENT PROPERTIES

In accordance with the accounting policy of the Group, the investment properties are stated at valuation based on the professional valuation carried out by two independent firms of valuers, DTZ Debenham Tie Leung (SEA) Pte Ltd and Associated Property Consultants Pte Ltd, for the different investment properties in December 2004 and January 2005 on the basis of open market value for existing use. Additions subsequent to December 31, 2004 are carried at cost until the next valuation.

As at December 31, 2005, certain investment properties amounting to approximately \$264 million (2004: \$264 million) were mortgaged to banks to secure credit facilities for the respective subsidiaries of the Group.

21 EXPENDITURE CARRIED FORWARD

Previously expenditure carried forward comprised transaction costs on borrowings which were amortised on a straightline basis over the period of the borrowings. Following the adoption of FRS 39, borrowings are initially recognised at fair value less transaction costs and subsequently accounted for at amortised cost using the effective interest method. Accordingly, expenditure carried forward has been offset against borrowings at the beginning of the year.

22 INTANGIBLE ASSETS

	Goodwill \$'000	Franchise rights \$'000	Total \$'000
Group			
Cost:			
At January 1, 2004	9,586	6,862	16,448
Additions	-	101	101
Arising from acquisition of subsidiaries	9,107	-	9,107
Write off	(4,622)	(34)	(4,656)
Exchange realignment	(260)	(101)	(361)
At December 31, 2004	13,811	6,828	20,639
Additions	-	67	67
Arising from disposal of subsidiary	-	(652)	(652)
Elimination of amortisation accumulated			
prior to the adoption of FRS 103 (Note 2)	(1,742)	-	(1,742)
Exchange realignment	129	(119)	10
At December 31, 2005	12,198	6,124	18,322
Accumulated amortisation:			
At January 1, 2004	5,347	1,464	6,811
Amortisation charge against		, -	- / -
other non-operating income	1,035	371	1,406
Write off	(4,622)	(28)	(4,650)
Exchange realignment	(18)	(26)	(44)
At December 31, 2004	1,742	1,781	3,523
Amortisation charge against	,		,
other non-operating income	-	371	371
Arising from disposal of subsidiary	-	(524)	(524)
Elimination of amortisation accumulated		()	()
prior to the adoption of FRS 103 (Note 2)	(1,742)	-	(1,742)
Exchange realignment	-	(4)	(4)
At December 31, 2005	-	1,624	1,624
Carrying amount:			
At December 31, 2004	12,069	5,047	17,116
At December 31, 2005	12,198	4,500	16,698

22 INTANGIBLE ASSETS (cont'd)

Goodwill acquired in a business combination is allocated at acquisition to the cash generating units ("CGU") that are expected to benefit from that business combination.

The recoverable amounts of the CGU are determined either from value-in-use calculations or professional valuations on properties held by the CGUs. The key assumptions for the value-in-use calculations are those regarding the discount rates, growth rates and expected changes to selling prices and direct costs during the period. Management estimates discounts rates using pre-tax rate that reflect current market assessments of the time value of money and the risk specific to the CGUs. The growth rate and changes in selling prices and direct costs are based on past practices and expectations of future changes in the market.

The value-in-use calculations use cash flow projections based on financial budgets. Cash flow projections are prepared for the next five years or longer based on estimated growth rates ranging from 4% to 10%. The rates used to discount the forecasted cash flow range from 5% to 6%.

23 CREDIT FACILITIES

	Group		Company	
	2005	2004	2005	2004
	\$'000	\$'000	\$'000	\$'000
Due after twelve months				
Long-term bank loans (a)				
- secured	280,427	313,487	40,285	-
- unsecured	74,812	150,000	74,813	150,000
	355,239	463,487	115,098	150,000
<u>Due within twelve months</u> Current portion of long-term bank loans (a) - secured	77,490	23,828	-	-
Short-term bank loans (b)	,	- ,		
- secured	26,879	26,130	-	-
- unsecured	74,944	-	74,944	-
	179,313	49,958	74,944	-
Bankers' guarantees and letters of credit (c)	5,626	1,753	349	339

(a) Long-term bank loans bear annual interest rates ranging from 0.875% to 1.7% (2004: 0.875% to 1.7%) above cost of funds of the lender banks. The facilities are repayable from 2006 to 2012 (2004: 2005 to 2010). Securities include legal mortgages on properties of the Company and certain subsidiaries (Notes 19 and 20); fixed and floating charges on the assets of the Company and certain subsidiaries; pledge of shares of certain subsidiaries and corporate guarantees from the Company, a subsidiary and certain minority shareholders.

- (b) Short-term bank loan bears annual interest rates ranging from 0.875% to 1.1% (2004: 0.875% to 1.5%) above cost of funds and bank bill rate of the lender banks. Securities include legal mortgages on properties of certain subsidiaries (Notes 19 and 20); fixed and floating charges on the assets of certain subsidiaries and corporate guarantee from the Company and certain minority shareholders.
- (c) The Group has obtained bankers' guarantees in favour of various statutory boards and government regulatory authorities and letters of credit in favour of various suppliers. These guarantees and letters of credit are secured by the assets and undertakings as in (a) above and/or pledge of fixed deposits of certain subsidiaries (Note 6).
- (d) Interest rates are re-fixed on a short-term basis typically one year or less.

23 CREDIT FACILITIES (cont'd)

Bank loans that are not denominated in the functional currencies of the respective entities are as follow:

	G	Group		Company	
	2005	2004	2005	2004	
	\$'000	\$'000	\$'000	\$'000	
United States dollars	116,398	100,063	31,485	-	

24 TRADE PAYABLES

Trade payables that are not denominated in the functional currencies of the respective entities are as follow:

	Gr	oup
	2005	2004
	\$'000	\$'000
United States dollars	549	699
Indonesian rupiah	518	722
Singapore dollars	25	71
Euro	-	550

25 OTHER PAYABLES

	Group	
	2005	2004
	\$'000	\$'000
Accrued employee-related expenses	6,414	6,829
Accrued operating expenses	5,983	8,528
Deposit received	1,900	2,336
Due to companies in which certain directors have interests*	251	370
Interest payable to non-related companies	1,293	1,126
Other payables	1,522	2,574
Accrued renovation/construction cost	1,406	1,318
Total	18,769	23,081

* Amounts due to companies in which certain directors have interests are unsecured, interest-free and repayable on demand.

The other payables that are not denominated in the functional currencies of the respective entities are as follow:

	Gr	oup
	2005 \$'000	2004 \$'000
United States dollars	1,379	2,180
Indonesian rupiah	2,217	2,214
Chinese renminbi	168	159

26 DEFERRED TAX ASSETS/LIABILITIES

	G	Group		npany
	2005 \$'000	2004 \$'000	2005 \$'000	2004 \$'000
Deferred tax assets	(154)	-	-	-
Deferred tax liabilities	5,289	3,611	529	651
Net	5,135	3,611	529	651

The following are the major deferred tax assets and liabilities recognised by the Company and the Group and movements thereon during the year:

		Accelerated	Recognition of profits	Other	
	Тах	tax	on uncompleted	temporary	
	losses	depreciation	projects	differences	Total
	\$'000	\$'000	\$'000	\$'000	\$'000
Group					
At beginning of year	-	3,337	37	237	3,611
Charge to (Reversal from)					
profit and loss statement	(154)	1,073	843	(224)	1,538
Exchange realignment	-	(14)	-	-	(14)
Total	(154)	4,396	880	13	5,135
Company					
At beginning of year	-	651	-	-	651
Reversal from					
profit and loss statement	-	(122)	-	-	(122)
Total	-	529	-	-	529

27 ISSUED SHARE CAPITAL AND OPTIONS

		Group a	and Company	
	2005	2004	2005	2004
	Number of ordinary share of \$1 each \$'000			\$'000
Authorised				
At beginning and end of year	1,000,000,000	1,000,000,000	1,000,000	1,000,000
Issued and fully paid capital				
At beginning of year	453,024,410	453,024,410	453,024	453,024
Issue of shares	1,015,000	-	1,015	-
At end of year	454,039,410	453,024,410	454,039	453,024

27 ISSUED SHARE CAPITAL AND OPTIONS (cont'd)

Under the Hotel Properties Limited Share Option Scheme, options to subscribe for the Company's ordinary shares may be granted to executives of the Company. The scheme is administered by the Remuneration Committee. The exercise price of the granted options was determined based on the average last business done price for the shares of the Company as shown in the Financial News issued by the Singapore Exchange Securities Trading Limited for the three market days preceding the date of grant. The Remuneration Committee may at its discretion fix the exercise price at a discount not exceeding 20% to the above price. The vesting period is 2 years for options granted at a discounted exercise price, and 1 year for options granted without discount. The share options have a validity period of 10 years from the date of grant, unless they have been forfeited prior to that date.

Details of the share options outstanding during the year are as follows:

	Group and Company				
	200	05	20	2004	
	Number	Weighted Number average Number		Weighted	
	of share options	average exercise price \$	of share options	average exercise options \$	
Outstanding at the beginning of the year	3,560,000	1.14	4,470,000	1.14	
Granted during the year	2,050,000	1.10	-	-	
Exercised during the year	(1,015,000)	1.00	-	-	
Forfeited during the year	(175,000)	1.19	(150,000)	1.15	
Expired during the year	-	-	(760,000)	1.10	
Outstanding at the end of the year	4,420,000	1.15	3,560,000	1.14	
Exercisable at the end of the year	2,470,000		3,560,000		

The weighted average market price at the date of exercise for share options exercised during the year was \$1.46. The options outstanding at the end of the year have a weighted average remaining contractual life of 6.42 years (2004: 6.33 years).

The estimated fair value of the options granted on February 28, 2005 is \$0.26. The fair value determined using The Black-Scholes pricing model was based on a share price of \$1.35 at the date of grant, and an expected life of 2 years. The expected life used in the model has been adjusted, based on management's best estimate, for the effects of non transferrability, exercise restrictions and behavioural considerations. The risk-free interest rate is based on the yield curve of Singapore Government securities as at grant date. The expected volatility is 26% based on historical volatility of the Company's share prices over the previous 2.5 years.

The Group recognised total expenses of \$211,000 (2004: Nil) related to equity-settled share-based payment transactions during the year.

28 RESERVES

Asset revaluation reserve

Asset revaluation reserve records the revaluation surplus arising from valuation of properties.

Hedge reserve

Hedge reserve records the fair value changes on the derivative financial instruments designated as hedging instruments in cash flow hedges that is determined to be an effective hedge.

Option reserve

Option reserve represents the equity-settled share options granted to employees. The reserve is made up of the cumulative value of services received from employees recorded on grant of equity-settled share option. The expense for services received will be recognised over the vesting period.

Exchange fluctuation reserve

The exchange fluctuation reserve is used to record foreign exchange differences arising from the translation of the financial statements of foreign subsidiaries whose functional currencies are different from that of the Group's presentation currency and exchange differences arising from translation of monetary items that form part of a net investment in a foreign entity.

Reserve on consolidation

Reserve on consolidation represents the difference between the fair value of the consideration paid and the amount by which the non-controlling interest are reduced during the acquisition of additional interests in common controlled entities.

Other capital reserve

Other capital reserve records the cumulative fair value changes of available-for-sale financial assets until they are derecognised.

29 REVENUE AND OTHER OPERATING INCOME

	G	roup
	2005 \$'000	2004 \$'000
Revenue		00 / 7 7
Sales	44,814	22,471
Hotel revenue	239,862	278,774
Rental income	16,565	16,798
Management fee	2,944	2,097
Total	304,185	320,140

29 REVENUE AND OTHER OPERATING INCOME (cont'd)

	Gr	oup
	2005	2004
	\$'000	\$'000
Other operating income		
Interest income	1,372	1,957
Dividend income (gross)	359	1,232
Gain on disposal of held-for-trading investments	71	-
Others	539	493
Total	2,341	3,682

Included in sales is an amount of \$20,598,000 (2004: \$1,329,000) being revenue recognised based on percentage of completion method on development properties.

30 FINANCE COSTS

	G	roup
	2005	2004 \$'000
	\$'000	
Interest expense to non-related companies	18,140	14,817
Others	613	-
	18,753	14,817

31 PROFIT BEFORE INCOME TAX

This is determined after charging (crediting):

		Group
	2005 \$'000	2004 \$'000 (restated)
Staff costs	83,919	83,990
Cost of defined contribution plans included in staff costs	6,926	6,287
Cost of inventories recognised as expense	32,787	31,804
Directors' fees and remuneration: Company's directors Subsidiaries' directors	1,697 787	1,044 743
Non-audit fees paid to auditors: Auditors of the Company Other auditors	49 107	26 89

31 PROFIT BEFORE INCOME TAX (cont'd)

		Group
	2005 \$'000	2004 \$'000 (restated)
		(
Impairment loss on:		
Development properties [*]	78	72
Available-for-sale investments*	-	488
Held-for-trading investments		1,071
Gain on disposal of:		
Property, plant and equipment*	(14,108)	(395)
Subsidiary*	(2,105)	-
Deficit arising from revaluation of investment properties		2,133
Allowance for inventories		24
Foreign exchange adjustment loss (gain)*	303	(2,943)

* These are included in Other non-operating income.

32 DIRECTORS' REMUNERATION

The number of directors of the Company in remuneration bands is as follows:

	2005	2004
\$500,000 and above	1	1
\$250,000 to below \$500,000		-
Below \$250,000	7	8
Total	8	9

33 INCOME TAX EXPENSE

	Gr	oup
	2005	2004
	\$'000	\$'000
Current	8,646	6,083
Deferred	1,538	(479)
	10,184	5,604
Under provision in prior years	201	742
	10,385	6,346

33 INCOME TAX EXPENSE (cont'd)

The income tax expense varied from the amount of income tax expense determined by applying the Singapore income tax rate of 20% (2004: 20%) to profit before income tax and share of results of associates as a result of the following differences:

	Group		
	2005 \$'000	2004 \$'000	
	• • • •		
Profit before income tax and share of results of associates	35,831	33,282	
Tax calculated at a tax rate of 20% (2004: 20%)	7,166	6,656	
Non-deductible (taxable) items	502	(4,237)	
Tax exemption	(127)	(102)	
Utilisation of unabsorbed tax losses brought forward	(197)	(258)	
Utilisation of unabsorbed capital allowances brought forward	(96)	(14)	
Deferred tax asset on tax losses arising during the year not recorded	2,097	2,250	
Effect of change in tax rate	16	(396)	
Effect of different tax rate of overseas operations	857	714	
Others	(34)	991	
	10,184	5,604	
Effective tax rate	28.4 %	16.8%	

Subject to the agreement with the relevant tax authorities and compliance with certain conditions of the relevant tax legislations, in the respective countries in which the subsidiaries operate, the Group has unabsorbed tax losses and capital allowances totaling approximately \$83,622,000 and \$100,000 respectively (2004: \$86,069,000 and \$987,000 respectively) which are available for set off against future taxable income of the respective subsidiaries. No deferred tax assets has been recognised in respect of such unabsorbed tax losses and capital allowances amounting to approximately \$24,915,000 (2004: \$24,493,000) due to unpredictability of future profit stream.

Group relief:

Subject to the satisfaction of the conditions for group relief, tax losses of \$1,460,000 (2004: \$1,203,000) and capital allowances of \$28,000 (2004: \$415,000) arising in the current year are transferred to the Company under the group relief system. These tax losses and capital allowances are transferred from certain subsidiaries of the Group at no consideration.

34 EARNINGS PER SHARE

The calculation of basic earnings per share is based on the Group net profit attributable to shareholders of the Company of \$38,338,000 (2004: \$25,973,000) divided by the weighted average number of ordinary shares of 453,585,807 (2004: 453,024,410) in issue during the year.

Fully diluted earnings per share is based on 454,551,668 (2004: 453,171,399) ordinary shares assuming the full exercise of outstanding share options (Paragraph 5 of Directors' report) during the year and adjusted Group earnings of \$38,338,000 (2004: \$25,973,000) after adjusting the weighted average number of ordinary shares to reflect the effect of all potentially dilutive ordinary shares.

		Group
	2005	2004
	\$'000	\$'000
Net profit attributable to shareholders used to compute basic and		
fully diluted earnings per share	38,338	25,973
	No. of shares ('000)	No. of shares ('000)
Weighted average number of ordinary shares used		
to compute basic earnings per share	453,586	453,024
Adjustment for potential dilutive ordinary shares	966	147
Weighted average number of ordinary shares used		
to compute fully diluted earnings per share	454,552	453,171
Basic earnings per share	8.45 cents	5.73 cents
Fully diluted earnings per share	8.43 cents	5.73 cents

35 DIVIDENDS

The Company declared and paid final dividend of 2.5 cents per ordinary share less tax of 20% on the ordinary shares of the Company totaling \$9,060,000 in respect of the financial year ended December 31, 2003.

The Company declared and paid final dividend of 2.5 cents per ordinary share less tax of 20%, and a special dividend of 2.5 cents per ordinary share less tax of 20%, on the ordinary shares of the Company totaling \$18,121,000 in respect of the financial year ended December 31, 2004.

Subsequent to December 31, 2005, the directors of the Company recommended that a first and final dividend be paid at 2.5 cents per ordinary share less tax of 20% totaling \$9,080,000, and a special dividend be paid at 2.5 cents per ordinary share less tax of 20% totaling \$9,080,000 for the financial year ended December 31, 2005 on the ordinary shares of the Company. The proposed dividends are not accrued as a liability for the current financial year in accordance with FRS 10 – *Events After The Balance Sheet Date.*

36 CAPITAL COMMITMENTS

	Group		
	2005	2004	
	\$'000	\$'000	
Capital expenditure not provided for in the financial statements:			
Approved and contracted for	124,789	21,027	
Approved but not contracted for	13,247	-	
OPERATING LEASE COMMITMENTS	Gi	roup	
OPERATING LEASE COMMITMENTS		•	
OPERATING LEASE COMMITMENTS	Gi 2005 \$'000	roup 2004 \$'000	
OPERATING LEASE COMMITMENTS	2005	2004	
	2005	2004	

As at the balance sheet date, commitments in respect of operating leases for the islands, shop and office premises are as follows:

	Gr	oup
	2005	2004
	\$'000	\$'000
Future minimum lease payable:		
Within 1 year	5,029	3,039
Within 2 to 5 years	25,189	8,229
After 5 years	56,349	13,002
Total	86,567	24,270

The Group as lessor

At the balance sheet date, the Group has contracted with tenants for the following minimum lease receivable:

	G	roup
	2005	2004
	\$'000	\$'000
Future minimum lease receivable:		
Within 1 year	14,636	14,227
Within 2 to 5 years	13,504	11,083
After 5 years		360
Total	28,140	25,670

38 CONTINGENT LIABILITY

The Company has provided a corporate guarantee of \$6,998,000 (being its proportionate share) to a financial institution to secure credit facilities granted to an associate.

39 BUSINESS SEGMENT INFORMATION

a) Description of the Group's diversified business segments:

<u>Hotels</u>

These refer mainly to the operations of the hotels and the shopping galleries of the Group as well as the provision of hotel management services. Income is derived mainly from the rental of rooms and shop units, sale of food and beverage and management fee.

Properties

These refer to the rental and sale operations on completed residential properties and commercial units. Sales and profit from the condominium development projects are recognised based on percentage of completion method.

Retail and distribution

These refer to distribution and retail operations including various food and non-food items.

<u>Others</u>

These refer to activities on quoted and unquoted investments and others.

- b) Segment information:
 - i) Segment revenue and expenses are revenue and expenses reported in the Group's profit and loss statement that either are directly attributable to a segment or can be allocated on a reasonable basis to a segment.
 - ii) Segment revenue and expenses include transfers between business segments. Inter-segment sales are charged at cost plus a percentage profit mark-up. These transfers are eliminated on consolidation. Share of results of associates are allocated as they are specifically attributable to a segment.
 - iii) Segment assets are all operating assets that are employed by a segment in its operating activities and are either directly attributable to the segment or can be allocated to the segment on a reasonable basis. Segment assets exclude interest-producing assets. Investments in associates are included as segment assets of the Group.
 - iv) Segment liabilities are all operating liabilities of a segment and are either directly attributable to the segment or can be allocated to the segment on a reasonable basis. Segment liabilities exclude interest-bearing liabilities and income tax liabilities.
 - v) Segment identifiable assets and capital expenditure are analysed based on the location of those assets. Capital expenditure includes the total cost incurred to acquire property, plant and equipment and intangible assets.

39 BUSINESS SEGMENT INFORMATION (cont'd)

c) Information by business segment:

			Retail & Properties Distribution Others						-I			
	+ 2005 \$'000	lotels 2004 \$'000	2005 \$'000	perties 2004 \$'000	2005 \$'000	2004 \$'000	2005 \$'000	1ers 2004 \$'000		ations 2004 \$'000	2005 \$'000	solidated 2004 \$'000 <u>(restated)</u>
REVENUE												
External sales	245,195	282,276	41,841		17,149	19,851	-	-			304,185	320,140
Inter-segment sales	-	-	327	352	-	-	-	-	(327)	/	-	-
Total revenue	245,195	282,276	42,168	18,365	17,149	19,851	-	-	(327)	(352)	304,185	320,140
RESULTS												
Segment results	36,854	41,926	15,266	6,249	1,149	(1,629)	(670)	(404)			52,599	46,142
Interest expense						. ,		. ,			(18,140)	(14,817
Interest income											1,372	1,957
Share of results of												
associates	6,335	487	4,113	4,600	462	785	56	(2,067)			10,966	3,805
Income tax expense								. ,			(10,385)	(6,346
Minority Interests											1,926	(4,768
Net profit											38,338	25,973
OTHER INFORMATION												
Segment assets	1,039,844	1,018,822	455,548	462,101	50	7,833	40,056	16,744			1,535,498	1,505,500
Investment in equity	, ,	, ,	,	,		,	,	,				, ,
method associates	56,362	43,184	13,068	11,863	8,681	6,707	2,167	2,112			80,278	63,866
Unallocated corporate assets	S	,		,		,		,			74,681	45,810
Consolidated total assets										•	1,690,457	1,615,176
Segment liabilities	61,001	43.788	10,884	7,717	258	2,338	693	276			72,836	54,119
Unallocated corporate liabili	,	,	,	.,		_,					546,217	521,296
Consolidated total liabilitie											619,053	575,415
Capital expenditure	63,785	42,720	1,233	4,113	955	1,228		-			65,973	48,061
Depreciation and	,	,	,	, -		, .						-,- •
amortisation	33,943	39,209	844	925	988	1,129	-	-			35,775	41,263
Non-cash (income) expense		,				, -					,	, , , , , ,
other than depreciation												
and amortisation	(26)	(2,557)	22	32	(23)	(64)	1,177	(248)			1,150	(2,837
Impairment losses		-	78	72				1,559			78	1,631

39 BUSINESS SEGMENT INFORMATION (cont'd)

d) Information by geographic regions:

	Re	Revenue		Identifiable assets		l expenditure
	2005	2005 2004	2005	2004	2005	2004
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Singapore	177,616	141,529	982,017	939,556	7,938	8,041
The rest of Asia	96,679	147,595	539,896	518,645	57,409	38,931
Australasia	17,947	19,354	6,666	29,282	313	603
U.S.A.	11,664	11,500	51,110	53,688	311	481
United Kingdom	279	162	36,087	28,195	2	5
	304,185	320,140	1,615,776	1,569,366	65,973	48,061

40 SUBSIDIARIES

Information relating to subsidiaries is as follows:

Information relating to subsidia	liary Principal Activity		Group's Effective Equity Interest	
			2005 %	2004 %
Held by the Company				
Cleaton Investments Pte Ltd	Investment holding company	Singapore	93.3	93.3
HPL Hotels & Resorts Pte Ltd	Hotel management and investment holding company	and investment holding		100
HPL Investment & Development Pte Ltd	Investment holding company and letting out of properties	Singapore	100	100
HPL Leisure Holdings Pte Ltd	Investment holding company	Singapore	100	100
HPL Orchard Place Pte Ltd	Investment holding company	Singapore	100	100
HPL Properties Pte Ltd	Property development, hotelier and investment holding company	Singapore	100	100
HPL Properties (Australasia) Pte Ltd	Investment holding company	Singapore	100	100
HPL Properties (SEA) Pte Ltd	Investment holding company	Singapore	100	100
HPL Properties (West) Pte Ltd	Investment holding company	Singapore	100	100
HPL Properties (West Asia) Pte Ltd	Investment holding company	Singapore	100	100
HPL Singapore Pte Ltd	Investment holding company	Singapore	100	100
HPL Tourism & Leisure Pte Ltd	Investment holding company	Singapore	100	100
Luxury Holdings Pte Ltd	Investment holding company	Singapore	85	85

SUBSIDIARIES (cont'd) Subsidiary	Principal Activity	Country of Incorporation/ Place of Business	Group's Equity I	
	· · · · · · · · · · · · · · · · · · ·		2005 %	2004 %
Maxford Investments Pte Ltd	Investment holding company	Singapore	100	100
Pinedale Holdings Pte Ltd	Investment holding company	Singapore	*	100
Poussain Pte Ltd [#]	Dormant	Singapore		50
Super Vista Sdn Bhd¹	Hotelier	Malaysia	100	100
Held by subsidiaries of the Comp	bany			
21 st Century Holdings Pte Ltd	Investment holding company	Singapore	100	100
Admor Investments Pte Ltd	Property development	Singapore	100	100
Alkaff Mansion Pte Ltd	Investment holding company	Singapore	100	100
Allegro Investments Pte Ltd	Investment holding company	Singapore	100	100
Amberwood Investments Pte Ltd	Investment holding company	Singapore	100	100
Apsara Holdings Cambodia Company Limited⁰	Investment holding company	Cambodia	80	80
Apsara Holdings Private Limited	Investment holding company	Singapore	80	80
Asia Hotel Growth Fund ¹	Hotelier	Thailand	100	100
Astrid Holdings Co., Ltd ¹	Investment holding company	Thailand	49 **	49
Bayford Investments Pte Ltd	Investment holding company	Singapore	100	100

SUBSIDIARIES (cont'd) Subsidiary	Principal Activity	Country of Incorporation/ Place of Business	Group's Equity I	
			2005 %	2004 %
Baywood Investments Pte Ltd	Investment holding company	Singapore	100	100
Berkley Investments Pte Ltd	Investment holding company	Singapore	100	100
Cleaton International B.V.#	Investment holding company	Netherlands	-	93.3
Concorde Hotels & Resorts (Malaysia) Sdn Bhd¹	Hotel management	Malaysia	100	100
Coralbell Pty Ltd ¹	Investment holding company	Australia	100	100
Eastpoint Investments Limited ¹	Investment holding company	United Kingdom	100	100
Hard Rock Hotels & Resorts Management Pte Ltd	Hotel management	Singapore	100	80
Hotel Holdings USA Inc ⁵	Investment holding company	U.S.A.	100	100
HPL (Brash) Holdings Pte Ltd	Dormant	Singapore	100	100
HPL (Eaton) Ltd ¹	Operation of serviced apartments	United Kingdom	100	100
HPL Hotels Pty Ltd⁴	Provision of administrative services	Australia	100	100
HPL Investers Pte Ltd	Trading in quoted investments and share dealing	Singapore	100	100
HPL Investments (1990) Pte Ltd	Property development and investment holding company	Singapore	100	100

SUBSIDIARIES (cont'd) Subsidiary			Group's Effective Equity Interest	
			2005 %	2004 %
HPL Marketing Sdn Bhd ¹	Food distribution and retail	Malaysia	*	100
HPL Properties (North Asia) Pte Ltd	Investment holding company	Singapore	100	100
HPL Resorts (Maldives) Pvt Ltd²	Hotelier and investment holding company	Maldives	70	70
HPL Retail Pte Ltd	il Pte Ltd Trading in quoted Singapore investments and investment holding		100	100
HPL Services Pte Ltd	Privilege card services operations and investment holding company	Singapore	100	100
HPL Sri Lanka Holdings Pte Ltd [#]	Investment holding company	Singapore		100
HPL (UK) Limited ¹	Provision of information and services	United Kingdom	100	100
Landaa Giraavaru Private Limited ⁷	Construction manager and investment holding company	Hong Kong/ Maldives	70	70
Luxury Complex Pte Ltd	Investment holding company	Singapore	85	85
Luxury Hotels (1989) Pte Ltd	Hotelier	Singapore	85	85
Luxury Properties Pte Ltd	Investment holding company	Singapore	85	85
MAT Maldives Pvt Ltd ²	Hotelier	Maldives	66.5	66.5
McMing Investments Pte Ltd	Investment holding company	Singapore	100	100
McShope Investments Pte Ltd	Investment holding company	Singapore	100	100

SUBSIDIARIES (cont'd) Subsidiary	Principal Activity	Country of Incorporation/ Place of Business		Effective Interest
			2005 %	2004 %
Minwyn Investments Pte Ltd	Investment holding company	Singapore	100	100
Moonstone Investments Pte Ltd	Investment holding company	Singapore	100	100
Nawarat Land Pte Ltd	Investment holding company	Singapore	70	70
NYC 55., Corp.⁴	Hotelier	U.S.A.	100	100
OP Investments Pte Ltd	Investment holding company	Singapore	100	100
Pebble Bay (Thailand) Co. Ltd³	Property development	Thailand	74	74
Pinedale Trading Pte Ltd	Food distribution and retail and investment holding company	Singapore	*	100
PT Amanda Arumdhani²	Hotelier	Indonesia	100	100
PT Amanda Citra ²	Retailer	Indonesia	100	80
PT Amanda Natha²	Hotelier	Indonesia	100	100
PT Amanda Pramudita²	Hotelier	Indonesia	100	81
PT Amanda Surya²	Investment holding company	Indonesia	100	100
PT Bali Girikencana ¹	Hotelier	Indonesia	93.3	93.3
Quin Properties Pte Ltd	Investment holding company	Singapore	100	100
Scoops Cafe Pte Ltd	Investment holding company	Singapore	100	100

Subsidiary	Principal Activity	Country of Incorporation/ Place of Business	•	Effective Interest
.	· ·		2005	2004
			%	%
Seaside Hotel (Thailand) Co. Ltd ¹	Hotelier	Thailand	74	74
Seaside Properties (Thailand) Co. Ltd ³	Hotelier	Thailand	74	74
South West Pacific Investments Limited⁴	Hotelier/Casino operator	Vanuatu	100	100
Sovereign Builders & Development Sdn Bhd¹	Investment holding company	Malaysia	100	100
Supreme Prospects Sdn Bhd ¹	Hotelier	Malaysia	100	100
Suseem Pty Ltd ¹	Hotelier	Australia	100	100
Travel Bug Touring Pte Ltd	Investment holding company	Singapore	100	100
Wesclove Investments Pte Ltd	Investment holding company	Singapore	100	80
Xspand Investments Pte Ltd	Investment holding company	Singapore	100	100
Yarra Investments Pte Ltd	Investment holding company	Singapore	100	100

All companies are audited by Deloitte & Touche, Singapore except for the following:

- 1 Audited by overseas practices of Deloitte Touche Tohmatsu
- 2 Audited by overseas practices of KPMG International
- 3 Audited by overseas practices of Ernst & Young
- 4 Audited by overseas practices of BDO International B.V.
- 5 Audited by Cohen & Schaeffer P.C.
- 6 Not required to be audited by law in country of incorporation and subsidiary not considered material.
- 7 Audited by overseas practices of KPMG International in 2005, and audited by overseas practices of Deloitte Touche Tohmatsu in 2004.
- # Liquidated during the financial year.
- * During the financial year, the Group divested its interests from 100% to 49%. Accordingly as at December 31, 2005, these entities are considered as associates of the Group.
- ** This company is considered a subsidiary as the Group has the power to determine and control the financial and operating policies of the company.

41 ASSOCIATES

Information relating to significant associates is as follows:

Associate	Principal Activity	Country of Incorporation/ Place of Business	-	Effective Interest
			2005 %	2004 %
Held by subsidiaries of the Com	ipany			
Canary Riverside Development Pte Ltd ¹	Real estate developer, agent and lessor	Singapore/ United Kingdom	37.5	37.5
Canary Riverside Holdings Pte Ltd ¹	Investment holding company	Singapore/ United Kingdom	37.5	37.5
HRC Holdings Pte Ltd	Investment holding company	Singapore	50	50
Leisure Ventures Pte Ltd	Investment holding company	Singapore	50	50
Shanghai Ning Xin Real Estate Development Co. Ltd¹	Property developer	People's Republic of China	16.49	16.49

All companies are audited by Deloitte & Touche, Singapore except for the following:

1 Audited by KPMG, Singapore or its overseas practices

42 RECLASSIFICATION AND COMPARATIVE FIGURES

Certain reclassifications have been made to the prior year's financial statements to enhance comparability with the current year's financial statements and following the Group and Company's adoption of the FRSs that became effective during the year. As a result, certain line items have been amended on the face of the balance sheet, profit and loss statement, statement of changes in equity and cash flow statements, and the related notes to the financial statements. Comparative figures have been adjusted to conform with the current year's presentation.

The items were reclassified as follows:

		Group
	Previously reported 2004 \$'000	After reclassification 2004 \$'000
Consolidated balance sheet		
Short-term investments	3,894	-
Held-for-trading investments	_	3,894
Long-term investments	11,473	-
Available-for-sale investments	-	11,473
Consolidated profit and loss statement		
Share of results of associates	7,296	3,805
Income tax expense	9,837	6,346

STATEMENT OF DIRECTORS

In the opinion of the directors, the consolidated financial statements of the Group and the balance sheet and statement of changes in equity of the Company set out on pages 12 to 67 are drawn up so as to give a true and fair view of the state of affairs of the Group and of the Company as at December 31, 2005 and of the results, changes in equity and cash flows of the Group and changes in equity of the Company for the financial year then ended and at the date of this statement, there are reasonable grounds to believe that the Company will be able to pay its debts as and when they fall due.

ON BEHALF OF THE DIRECTORS

Joseph Grimberg Chairman

Ong Beng Seng Managing Director

Singapore March 8, 2006

Additional Information

CORPORATE GOVERNANCE REPORT

This report describes Hotel Properties Limited's corporate governance processes and activities in 2005 with specific reference to the principles of the Code of Corporate Governance for listed companies in Singapore issued by the Singapore Exchange Securities Trading Limited ("SGX").

BOARD OF DIRECTORS

Principle 1 : Board's Conduct of its Affairs

The Board meets at least four times a year and as warranted by circumstances. The Company's Articles of Association provides for telephonic and videoconference meetings. The number of meetings held in the year and the attendance of the directors is as follows:

	HPI	L Board	Audit (Committee		uneration nmittee		ninating nmittee
Name of Directors	No. of Meeting Held	No. of Meeting Attended	No. of Meeting Held	No. of Meeting Attended	No. of Meeting Held	No.of Meeting Attended	No. of Meeting Held	
*Peter Y. S. Fu (Alternate: David Fu Kuo Chen)	5	2	N.A	N.A	N.A	N.A	1	0
Ong Beng Seng	5	5	N.A	N.A	1	1	N.A	N.A
Christopher Lim Tien Lock	5	5	N.A	N.A	N.A	N.A	N.A	N.A
Joseph Grimberg	5	4	N.A	N.A	1	1	1	1
Gordon Seow Li Ming	5	4	4	4	N.A	N.A	1	1
Arthur Tan Keng Hock	5	5	4	4	N.A	N.A	N.A	N.A
Leslie Mah Kim Loong	5	5	4	4	N.A	N.A	N.A	N.A
Michael S. Dobbs-Higginson	5	3	N.A	N.A	1	1	N.A	N.A
**David Fu Kuo Chen	5	2	N.A	N.A	N.A	N.A	N.A	N.A

N.A. = Not Applicable

* Peter Y.S. Fu passed away on July 2, 2005

** David Fu Kuo Chen was appointed as Director on August 5, 2005

The Board is responsible for:

- approving the broad policies, strategies and financial objectives of the Group and monitoring its performance;
- approving major funding proposals, investment, disposals and capital expenditure;
- reviewing the Group's financial performance and authorising announcements issued by the Company;
- overseeing the processes for evaluating the adequacy of internal controls and risk management;
- approving the nominations of board directors; and
- assuming responsibility for corporate governance and compliances with the Singapore Companies Act and the rules and requirements of regulatory bodies.

Matters which are specifically reserved to the full Board for decisions are those involving material acquisitions and disposals of assets, corporate or financial restructuring and share issuances and dividends. Additionally, the Board delegates certain of its functions to the Committee of Directors, Audit, Nominating and Remuneration Committees.

The Committee of Directors, established in May 1993, now comprises three directors, namely Messrs Ong Beng Seng, Christopher Lim Tien Lock and David Fu Kuo Chen. The Committee of Directors is authorised and delegated by the Board to approve and/or carry into effect certain operational and administrative matters as stipulated in the Regulations of the Committee of Directors.

The Company worked closely with its company secretaries to provide its directors with regular updates on the latest governance and listing policies.

Principle 2 : Board Composition and Balance

The Board comprises eight directors of whom two are executive directors, one non-executive and non-independent director and five non-executive and independent directors.

The Chairman of the Board is Mr. Joseph Grimberg (non-executive and independent). Following the demise of our former Chairman, Mr. Peter Y.S. Fu, Mr Grimberg has been appointed as Chairman on August 10, 2005.

The executive directors are Mr. Ong Beng Seng (Managing Director) and Mr. Christopher Lim Tien Lock (Group Executive Director).

The majority of our Directors is non-executive and independent of management and includes professionals with legal, financial and commercial backgrounds. This provides the management with the benefit of an external diverse and objective perspective of issues that are brought before the Board.

Key information regarding the directors of the Company is provided as follows:-

Mr. Joseph Grimberg

Date of appointment as Director	:	March 21, 1991
Date of appointment as Chairman	:	August 10, 2005
Date of last re-election	:	April 28, 2005
Nature of Appointment	:	Non-Executive and Independent
Board Committees served on	:	Chairman of the Remuneration Committee since November 1, 2002 Member of the Nominating Committee since November 1, 2002

Mr. Joseph Grimberg joined Drew & Napier in 1957. He was senior Partner of Drew & Napier prior to being appointed a Judicial Commissioner of the Supreme Court of Singapore from 1987 to 1989. Upon completion of his term of office, he returned to Drew & Napier as Senior Consultant to the firm. He has an active practice as Arbitrator and Mediator in a wide variety of disputes. Mr. Grimberg has a B.A.(Law) from England and is a Barrister-at-law. He also served as Fellow of the Singapore Academy of Law, Member of the Singapore Academy of Law, Arbitrator of the ICC International Court of Arbitration, Paris, Member of the Permanent Court of Arbitration, The Hague, Member of the Chartered Institute of Arbitrators, Member of the Panel of Arbitrators, Singapore International Arbitrator Centre and Fellow of the Singapore Institute of Arbitrators. He also sits on the boards of Jurong Cement Limited and F.J. Benjamin Holdings Limited.

Mr. Ong Beng Seng

Date of appointment as Director Date of last re-election	March 5, 1980 Managing Director is not subject to retirement by rotation (Article 77 of the Company's Articles of Association)
Nature of Appointment Board Committees served on	Managing Director Member of Remuneration Committee since November 1, 2002

Mr. Ong Beng Seng is the co-founder of the Company with more than 30 years of experience in the hotel and property development, hotel management, real estate and retail industries. He is responsible for all aspects of strategic planning and business development activities of the HPL Group. He joined Motor & General Underwriters Investment Holdings Ltd in 1972. In 1977, Mr. Ong joined his father-in-law, Mr. Peter Y. S. Fu in Kuo International as an oil trader. The move thrust him into hotel and property development. Mr. Ong is an associate member of the Chartered Insurance Institute of England.

Mr. Christopher Lim Tien Lock

Date of appointment as Director	:	January 7, 1998
Date of last re-election	:	April 28, 2005
Nature of Appointment	:	Group Executive Director

Mr. Christopher Lim was appointed on January 7, 1998 as Group Executive Director. He was an alternate Director to Mr. Ong Beng Seng from 1995 till 1998. He graduated from the National University of Singapore with a bachelor's degree in Business Administration. Prior to joining HPL in 1989, he held the position of Director and Head of Corporate Finance of NM Rothschild and Sons Singapore Limited. His past directorship included MCL Land Limited.

Mr. Gordon Seow Li Ming

Date of appointment as Director	:	February 3, 1993
Date of last re-election	:	April 28, 2005
Nature of Appointment	:	Non-Executive and Independent
Board Committees served on	:	Chairman of the Nominating Committee since November 1, 2002
		Member of the Audit Committee since March 11, 1997

Mr. Gordon Seow, a Barrister-at-law from Lincoln's Inn, was Singapore's Commissioner to Hong Kong between 1988 and 1994. He retired in October 1987 as Director and Regional Trading Manager of Shell Eastern Pertroleum (Pte) Ltd after thirty years with the company. He joined the Pacific Century Group as Senior Advisor from 1994 to 1999. Mr Seow sits on the board of Pacific Century Regional Developments Limited. His past directorships included Kim Eng Holdings Ltd, Adroit Innovations Ltd and Zindart Limited (Hong Kong).

Mr. Michael S. Dobbs-Higginson

Date of appointment as Director	:	February 3, 1993
Date of last re-election	:	May 28, 2003
Nature of Appointment	:	Non-Executive and Independent
Board Committees served on	:	Member of the Remuneration Committee since November 1, 2002

Mr. Dobbs-Higginson was formerly a member of the Executive Committee of Credit Suisse First Boston and was responsible for its business activities in the Asia Pacific region. Subsequently, he joined Merrill Lynch & Co., and became a member Merrill Lynch's Capital Markets Executive Committee in New York and was based in Hong Kong as Chairman of the Asia Pacific region. He was also a member of Merrill Lynch Capital Markets Compensation Committee in New York. He has business interests primarily in technology and a variety of strategic investments. Mr. Dobbs-Higginson has also been advisor to the Chairman and President of Banque Indosuez, Paris and the Bangkok Bank Company Public Limited, Thailand. In addition, he has published two books titled "Asia Pacific and its Role in the New World Disorder" and "The Investment Manual for Fixed Income Securities in the International and major Domestics Capital Markets". He attended the Trinity College, Ireland, the Kyoto University, Japan and the School of Oriental and African Studies, London University.

Mr. Arthur Tan Keng Hock

Date of appointment as Director	:	July 5, 1996
Date of last re-election	:	April 28, 2005
Nature of Appointment	:	Non-Executive and Independent
Board Committees served on	:	Chairman of the Audit Committee since March 13, 1997
		Member of the Audit Committee since July 5, 1996

Mr. Arthur Tan is the Managing Director of Advance Investment Management Capital Pte Ltd. Mr. Tan, who has been an investment banker for over 15 years, has held senior management positions such as Managing Director of Smith New Court (Thailand) Co. Ltd, Director of Merrill Lynch (Singapore) Pte Ltd, Director, Corporate Finance, of Schroders International Merchant Bank Limited, Executive Director of Guthrie GTS Limited and a Director of Ideal Pacific Holdings Limited in Hong Kong. He graduated from the National University of Singapore with a bachelor's degree in Business Administration. His past directorships include Adroit Innovations Limited, Broadway Industrial Group Limited and Hua Joo Seng Enterprise Berhad.

Mr. Leslie Mah Kim Loong

Date of appointment as Director	:	August 5, 1997
Date of last re-election	:	April 29, 2004
Nature of Appointment	:	Non-Executive and Independent
Board Committees served on	:	Member of the Audit Committee since November 1, 2002

Mr. Leslie Mah is an Executive Director of Eu Yan Sang International Limited. He is a fellow member of the Institute of Chartered Accountants in England and Wales. Prior to joining Eu Yan Sang International, Mr. Mah was Executive Director and Company Secretary for Cerebos Pacific Limited for 15 years. Prior to his tenure at Cerebos, he was Finance Director at Harper Gilfillan Limited for 10 years.

Mr. David Fu Kuo Chen

Date of appointment as Director	:	August 5, 2005
Date of last re-election	:	N.A.
Nature of Appointment	:	Non-Executive and Non-Independent
Board Committees served on	:	Member of Nominating Committee

Mr. David Fu is a director of Kuo Properties Pte Ltd. He graduated from the University of Southern California with a degree in Engineering and has extensive experience in property development and investment in USA and Singapore. He also sits on the board of Natsteel Ltd.

The Nominating Committee annually reviews the composition of the Board and independence of each director.

The Nominating Committee is of the view that the current board size of eight directors is appropriate after taking into account the nature and scope of the Group's operations.

Having regard to the depth and breadth of commercial knowledge, management expertise as well as business experiences of the individual directors, the Nominating Committee is of the view that the current Board comprises persons who as a group, provide core competencies necessary to govern and manage the Group's affairs.

Principle 3 : Role of Chairman and Managing Director

The Company has a separate Chairman and Managing Director. The Chairman is a non-executive and independent director who bears responsibility for the workings of the Board while the Managing Director is the most senior executive in the Company who bears executive responsibility for the management of the Company and Group. The Chairman, Managing Director and Group Executive Director set the board meeting agenda in consultation with the other directors. Both the Chairman and Managing Director are responsible for the conformity by management to Corporate Governance policies as laid down by the Board.

Board committees

To facilitate effective management, certain functions have been delegated to various Board committees, each with its own terms of reference.

Nominating Committee

Principle 4 : Board Membership Principle 5 : Board Performance

The Nominating Committee was formed on November 1, 2002 and comprises three non-executive directors of whom two are independent directors. The Nominating Committee is chaired by Mr. Gordon Seow Li Ming. The other members are Mr. Joseph Grimberg and Mr. David Fu Kuo Chen.

The Nominating Committee's role is to establish an objective and transparent process for:

- the appointment or re-appointment of members of the Board and of the various Board committees;
- evaluating and assessing the effectiveness of the Board as a whole, and the contribution by each individual director to the effectiveness of the Board;
- · determining the independence of directors; and
- reviewing the multiple board representations of each director individually (if any) to ensure that sufficient time and attention is given to the affairs of the Company.

New directors are appointed by way of a board resolution, after the Nominating Committee has reviewed and nominated them for appointment. Such new directors submit themselves for re-election at the next Annual General Meeting ("AGM") of the Company. Article 80 of the Company's Articles of Association requires at least one third of the Board to retire by rotation at every AGM, except that the Managing Director is not subject to retirement by rotation.

For the purpose of its evaluation of the directors' performance, the Nominating Committee takes into consideration the Company's stock price performance against STI Index, indices of other related sectors and other quantitative considerations in comparing Company's performance with its industry peers.

The Nominating Committee may, in consultation with the Board, consider the inclusion of other performance criteria which is appropriate for the continuing evaluation of the performance of the Board in future.

Audit Committee

Principle 11 : Audit Committee Principle 12 : Internal Controls

The Audit Committee was formed in 1991 and was re-constituted on November 1, 2002 in compliance with the spirit of the Code of Corporate Governance.

The Audit Committee comprises three non-executive directors namely, Mr. Arthur Tan Keng Hock, Mr. Gordon Seow Li Ming and Mr. Leslie Mah Kim Loong, all of whom are independent directors. The Audit Committee is chaired by Mr. Arthur Tan Keng Hock, an independent director, who was an investment banker for over 15 years. The other members of the Audit Committee have many years of experience in accounting, finance and business management. The Audit Committee performs the following main functions:

- reviews with the external auditor, their audit plan, and results of their examination and evaluation of the Group's system of internal accounting controls, impact of new, revised or proposed changes in accounting policies, legislation and regulations;
- reviews with the internal auditors, the scope and results of internal audit procedures and their evaluation of the internal control systems.
- reviews the quarterly and full year announcements on the results and financial position of the Company and the Group and the financial statements of the Company and consolidated financial statements of the Group prior to their submission to the Board;
- reviews interested party transactions;
- reviews the co-operation given by the Company's officers to the internal and external auditors; and
- makes recommendations to the Board on the appointment of the internal and external auditors.

The Audit Committee meets the external auditors (without the presence of the Company's management) at least once a year.

The Audit Committee received co-operation from the management and was not obstructed or impeded by management in carrying out its functions during the year. Throughout the year, there was no instance of any suspected misdeed or irregularity, which was likely to have a material impact on the Group's operating results and financial position.

The Audit Committee has full discretion to invite any director or executive officer of the Company to attend its meetings.

The Audit Committee has reviewed the Group's risk management and, based on the audit reports and management controls in place, is satisfied that there are adequate internal controls in the Group.

The Audit Committee has conducted an annual review of all non-audit services by the auditors to satisfy itself that the nature and extent of such services will not prejudice the independence and objectivity of the auditors.

Principle 13: Internal Audits

The Audit Committee is tasked to oversee the implementation of an effective system of internal controls as well as putting in place a risk management framework to continually identify, evaluate and manage significant business risks of the Group. The Audit Committee has the mandate to authorise special reviews or investigations, where appropriate, in discharging its responsibility.

The internal audit function is currently outsourced to LTC & Associate who reports directly to the Audit Committee. The internal auditors support the Audit Committee in their role to assess the effectiveness of the Group's overall system of operational and financial controls as well as assist in the implementation of a risk management framework.

The Audit Committee reviews and approves the internal audit plan proposed by the internal auditors. Material noncompliance and internal control weaknesses noted during the internal audits are reported together with the internal auditors' recommendations to the Audit Committee periodically.

Remuneration Committee

Principle 7 : Procedures for Developing Remuneration Policies Principle 8 : Level and Mix of Remuneration Principle 9 : Disclosure on Remuneration

The Remuneration Committee was formed on November 1, 2002 and comprises three directors, of whom two are nonexecutive and independent directors.

The Remuneration Committee is chaired by Mr. Joseph Grimberg, a non-executive and independent director. The other members are Mr. Michael S. Dobbs-Higginson and Mr. Ong Beng Seng.

The Remuneration Committee's principal responsibilities are to:

- review periodically and recommend to the Board an appropriate framework of compensation practices to attract, retain and motivate management staff of the required calibre to manage the Group successfully;
- review and recommend senior management remuneration package and those of the executive directors whose remuneration packages include a variable bonus component which is performance-related, and also stock options which have been designed to align their interests with those of the shareholders;
- review the recommendation of the executive directors, for approval of the Board, the directors' fees and such payment as may be payable pursuant to Article 73 of the Company's Articles of Association; and
- administer the Hotel Properties Limited Executives' Share Option Scheme which was approved by the shareholders on June 23, 2000 ("Scheme 2000"). Any matter pertaining or pursuant to the Scheme 2000 and any dispute and uncertainty as to the interpretation of the Scheme 2000, any rule, regulation or procedure thereafter or any rights under the Scheme 2000 shall be determined by the Remuneration Committee.

While none of the members of the Remuneration Committee specialise in the area of executive compensation, the Committee is entitled to have access to independent industry data and professional advice if necessary. Moreover, they have unrestricted access to the Company's records and information so as to enable them to carry out their duties.

The remuneration for executive directors and senior management is structured to link rewards to corporate and individual performance. The remuneration policy for executive directors and senior management staff consists of both a fixed and variable components. The fixed component includes salary and pension fund contributions. The variable component comprises a bonus element and share options which are performance-based.

Non-executive directors are paid directors' fees, subject to approval at the AGM. No director is involved in deciding his own remuneration.

The Remuneration Committee recommends the payment of the directors' fees to be approved by shareholders at the Annual General Meeting of the Company. A breakdown, showing the level and mix of each individual director's remuneration payable for FY2005 is as follows:

Directors' Remuneration

	Fee*	Salary	Bonus	Other benefits	Total
	%	%	%	%	%
i) \$500,000 and above					
Christopher Lim Tien Lock	3%	39%	51%	7%	100%
ii) Below \$250,000					
Ong Beng Seng	64%	-	-	36%	100%
Joseph Grimberg	100%	-	-	-	100%
Gordon Seow Li Ming	100%	-	-	-	100%
Michael S. Dobbs-Higginson	100%	-	-	-	100%
Arthur Tan Keng Hock	100%	-	-	-	100%
Leslie Mah Kim Loong	100%	-	-	-	100%
David Fu Kuo Chen (appointed on 5 August 2005)	100%	-	-	-	100%

* these fees are subject to approval by shareholders as a lump sum at the AGM for FY2005.

During the year, share options were also granted. For details, please refer to the Director's Report.

Non-executive directors have no service contracts and their terms are specified in the Articles.

The Remuneration Committee administers Scheme 2000 in accordance with the rules as approved by shareholders. Executive directors (except Mr. Ong Beng Seng who is also a deemed substantial shareholder of the Company) were granted share options under the Scheme but not non-executive directors. The Company holds the view that, at this point in its development, the interests of maintaining the objectivity and independence of the non-executive directors is best served by a cash-based remuneration package. The objectives of Scheme 2000 are to motivate the executives of the Group to optimise their performance standards and efficiency and to retain key executives whose contributions are important to the long term growth and profitability of the Group.

The aggregate nominal amount of shares over which the Remuneration Committee may grant options on any date, when added to the nominal amount of shares issued and issueable in respect of all options granted under Scheme 2000 shall not exceed 15 per cent of the issued share capital of the Company on the date preceding that date. In granting options to the executives, the Remuneration Committee takes into account criteria such as the individual's rank, performance, years of service and potential for future development.

Other details of the Scheme 2000 are found in the Directors' Report.

The information required for the annual remuneration report is provided herein and in the Directors' Report. The payment of directors' fees is subject to shareholders' approval.

Remuneration of Key Executives

The Code requires the remuneration of at least the top 5 key executives who are not also directors to be disclosed within bands of S\$250,000. The Company believes that disclosure of the remuneration of individual executives is disadvantageous to its business interest, given the highly competitive industry conditions, where poaching of executives has become commonplace in a liberalised environment.

Principle 6 : Access to Information

In order to ensure that the Board is able to fulfill its responsibilities, management provides the Board members with financial statements. In addition, all relevant information on material events and transactions are circulated to directors as and when they arise. Whenever necessary, senior management staff will be invited to attend the Board meetings to answer queries and provide detailed insights into their areas of operations.

The directors are kept informed by the executive directors on the status of on-going activities between meetings. Where a decision has to be made before a Board meeting, a circulating directors' resolution is done in accordance with the Articles of Association of the Company and the directors are provided with all necessary information to enable them to make informed decisions.

In addition, directors have separate and independent access to the advice and services of the company secretaries, who are responsible to the Board for ensuring board procedures are followed and advising on the implementation of compliance requirements pursuant to the relevant statutes and regulations. The company secretary attends all board and committee meetings.

Each director also has the right to seek independent legal and other professional advice, at the Company's expense, concerning any aspect of the Group's operations or undertakings in order to fulfil their roles and responsibilities as directors.

COMMUNICATION WITH SHAREHOLDERS

Principle 10 : Accountability and Audit Principle 14 : Communication with Shareholders Principle 15 : Greater Shareholder Participation

The Company does not practice selective disclosure. Price sensitive announcements including quarterly and full-year results are released through SGXNET and subsequently posted on the Company's website. All shareholders of the Company receive the Annual Report and notice of AGM which can be accessed from the Company's website. At AGMs, shareholders are given the opportunity to air their views and ask questions regarding the Group and its businesses.

The Articles of Association of the Company allow a member of the Company to appoint one or two proxies to attend and vote instead of the member.

Interested Person Transactions ("IPT")

The Company has adopted an internal policy in respect of any transactions with interested persons and has set out procedures for review and approval of the Company's interested person transactions. Details of the significant interested person transactions for the financial year ended December 31, 2005 are as follows:

	Aggregate value of all IPT during the financial year ended December 31, 2005 (excluding transactions below \$100,000 and transactions conducted under the shareholders' mandate pursuant	Aggregate value of all IPT conducted under shareholders' mandate pursuant to Rule 920 (excluding transactions
Name of Interested Person	to Rule 920)	below \$100,000)
	\$'000	\$'000
*Associates of Mr Ong Beng Seng / Mr David Fu Kuo Chen		
Rental income	8,641	
Management fee income	1,288	-

	1,200
Management fee expense	643

All the above interested person transactions were done on commercial terms.

Save as disclosed, there were no other material contracts entered into by the Company and its subsidiaries involving the interest of the director, chief executive officer or controlling shareholder and his/their associates.

Note:

* "Associate" in relation to a director, chief executive officer or controlling shareholder means

- his immediate family;
- the trustees of any trust of which he or his immediate family is a beneficiary or, in the case of a discretionary trust, is a discretionary object; and
- any company in which he and his immediate family together (directly or indirectly) have an interest of 30% or more.

Dealings in securities

The Company's internal Code on Dealings in Securities by Directors and employees adopt the guidelines issued by the SGX in the Best Practice Guide with respect to Dealings in Securities. The guidelines have been disseminated to the directors, officers and key employees of the Group.

PARTICULARS OF GROUP PROPERTIES

The main properties as at December 31, 2005 are as follows:

A. Classified as Group Property, Plant and Equipment (Note 19 to the financial statements)

	Land \$'000	Buildings \$'000	Leasehold Property \$'000
FREEHOLD AND LONG-TERM LEASEHOLD			
Singapore A 24-storey hotel building with 423 rooms/suites (known as Hilton Singapore) at 581 Orchard Road, Singapore 238883 (lease expires 999 years from October 30, 1871)	208,800	10,362	-
United Kingdom 2 apartment units at Canary Riverside, 38 Westferry Circus, London, United Kingdom (lease expiring 999 years from February 5, 1997)	-	1,683	
Total Freehold and Long-term Leasehold	208,800	12,045	-
FREEHOLD			
Singapore A 20-storey hotel building with 257 rooms/suites (known as Four Seasons Hotel Singapore) at 190 Orchard Boulevard, Singapore 248646	50,000	102,431	-
A 9-storey building (known as HPL House) at 50 Cuscaden Road, Singapore 249724	76,000	14,240	-
Malaysia A plot of land located at Port Dickson, Negeri Sembilan, Malaysia	9,295	-	-
Thailand A 10-storey hotel building with 325 rooms (known as Hard Rock Hotel Pattaya) at Pattaya Beach Road, Cholburi, Thailand	11,924	19,557	-
2 inter-connecting hotel buildings of 10 and 11 storeys with 171 rooms (known as The Metropolitan, Bangkok) at 28 South Sathorn Road, Bangkok, Thailand	13,015	35,088	-
A plot of land located at South Sathorn Road, Bangkok, Thailand	14,776	453	-
A condominium unit at Sathorn Park Place, Bangkok, Thailand	-	452	-

	Land \$'000	Buildings \$'000	Leasehold Property \$'000
FREEHOLD (cont'd)			
United States of America A hotel building with 124 rooms (known as Fitzpatrick Hotel) at 127 East, 55 th Street, New York City, New York, U.S.A.	10,389	33,000	_
Total Freehold	185,399	205,221	<u>-</u>
LEASEHOLD			
Singapore A 9-storey hotel building with 407 rooms/suites (known as Le Meridien Singapore) at 100 Orchard Road, Singapore 238840 (lease expiring 99 years from August 17, 1979)	-	-	94,539
Malaysia A 3-storey holiday resort (known as The Lake House) at Ringlet, Cameron Highlands, Malaysia (lease expiring 99 years from September 19, 1940)	421	783	
Indonesia A resort hotel with 147 villas (known as Four Seasons Resort Bali at Jimbaran) located at Bukit Permia, Jimbaran Denpasar 80361, Bali, Indonesia (2 leases expiring 30 years from September 14, 1991 and October 30, 1991 respectively)	77,540	8,921	-
A resort hotel with 60 villas (known as Four Seasons Resort Bali at Sayan) located at Sayan Village, District of Ubud, Bali, Indonesia (lease expiring 30 years from August 4, 1994 with an option to extend for another 30 years)	1,540	43,213	-
A holiday resort with 418 rooms (known as Hard Rock Hotel Bali) located at Kuta Village, Bali, Indonesia (lease expiring 30 years from October 31, 1996 with an option to extend for another 30 years)	5,701	74,899	-
A resort hotel with 9 villas (known as Four Seasons Private Estates at Jimbaran Bay) located at Jimbaran Village, Bali, Indonesia (lease expiring 30 years from June 27, 1996 with an option to extend for another 30 years)	1,897	5,801	
Vanuatu A holiday resort (known as Le Meridien Port Vila Resort and Casino) located at Port Vila, Vanuatu (2 leases expiring 75 years from July 13, 1980 and July 8, 1992 respectively)	1,266	6,227	-

A Classified as Group Property, Plant and Equipment (Note 19 to the financial statements) (cont'd)

A Classified as Group Property, Plant and Equipment (Note 19 to the financial statements) (cont'd)

	Land \$'000	Buildings \$'000	Leasehold Property \$'000
LEASEHOLD (cont'd)			
Maldives A resort (known as Four Seasons Resort Maldives at Kuda Huraa) located at North Male' Atoll, Republic of Maldives (lease expiring 21 years from May 1, 1994)	6,200	15,375	
A resort (known as Rihiveli Resort) located at Kaafu Atoll, Republic of Maldives (lease expiring 20 years from December 1, 1995)	-	721	-
Total Leasehold	94,565	155,940	94,539
TOTAL (Classified as Group Property, Plant and Equipment)	488,764	373,206	94,539

B Classified as Development Properties (Note 12 to the financial statements)

Location	Title	Expected Year of Completion	Site Area (sqm)	Proposed Gross Floor Area (sqm)	Description and Existing Use
RESIDENTIAL					
Singapore Lot 263-12 (99275L), Lot 263-11 (99276C), Lot 263-10 (99277M), and Lot 263-9 (99278W) in Town Sub-division 21 at Robertson Quay, Singapore	Freehold	2006	1,978	6,065	Proposed commercial/ residential development comprising a 10-storey residential apartment (36 units) and a single storey commercial building
Thailand Plot No. 129 at 125 South Sathorn Road, Bangkok, Thailand	Freehold	2009	11,360	113,600	Proposed 66-storey residential development comprising 370 units of apartments
HOTEL/LEISURE					
Cambodia Siemreap Province Siemreap Town Division 3, Section 1 Cambodia	Leasehold (70 years from August 10, 1994 and March 21, 1996 respectively)	Not yet started	38,721	-	Land for redevelopment

C Classified as Group Investment Properties (Note 20 to the financial statements)

Title		Stake
The	(sqm)	(%)
Freehold	697	100
Leasehold 99 years	132	100
from August 17, 1979		
Leasehold 99 years	1,182	100
from June 2, 1977		
Leasehold 99 years	7,575	85
from August 17, 1979		
Freehold	16,557	59
Leasehold 50 years from January 2, 1995	1,663	100
	Leasehold 99 years from August 17, 1979 Leasehold 99 years from June 2, 1977 Leasehold 99 years from August 17, 1979 Freehold Leasehold 50 years	Leasehold 99 years132from August 17, 19791,182Leasehold 99 years1,182from June 2, 19777,575Leasehold 99 years7,575from August 17, 197916,557Freehold16,557Leasehold 50 years1,663

D Classified as Completed Properties Held for Sale (Note 13 to the financial statements)

		Net Lettable Area	Effective Stake
Property Description/Location	Title	(sqm)	(%)
Singapore			
5 condominium units at Four Seasons Park	Freehold	1,412	100
10 and 12 Cuscaden Walk, Singapore 249692			
United Kingdom			
1 apartment unit at Sailmakers Court	Leasehold 999 years	128	100
Townmead Road, London, United Kingdom	from December 25, 1989		

STATISTICS OF SHAREHOLDINGS as at March 1, 2006

Distribution of Shareholdings

	No. of			
Size of Shareholdings	Shareholders	%	No. of Shares	%
1 - 999	112	1.98	44,994	0.01
1,000 - 10,000	4,924	86.81	16,485,857	3.63
10,001 - 1,000,000	621	10.95	29,003,090	6.39
1,000,001 and above	15	0.26	408,505,469	89.97
Total:	5,672	100.00	454,039,410	100.00

Twenty Largest Shareholders

No.	Name	No. of Shares	%
1.	Oversea-Chinese Bank Nominees Pte Ltd	133,178,700	29.33
2.	United Overseas Bank Nominees Pte Ltd	108,185,797	23.83
3.	Citibank Nominees Singapore Pte Ltd	48,842,382	10.76
4.	HSBC (Singapore) Nominees Pte Ltd	42,746,754	9.41
5.	DBS Nominees Pte Ltd	20,874,044	4.60
6.	Raffles Nominees Pte Ltd	12,300,758	2.71
7.	DBS Vickers Securities (S) Pte Ltd	9,904,000	2.18
8.	Morgan Stanley Asia (Singapore) Securities Pte Ltd	9,511,000	2.09
9.	UOB Kay Hian Pte Ltd	8,661,000	1.91
10.	OCBC Nominees Singapore Private Limited	3,959,700	0.87
11.	Phillip Securities Pte Ltd	3,553,000	0.78
12.	Reef Holdings Pte Ltd	2,750,000	0.61
13.	Tengku Idris Shah Ibni Sultan Salahuddin Abdul Aziz Shah	1,381,000	0.30
14.	DB Nominees (S) Pte Ltd	1,371,003	0.30
15.	CIMB-GK Securities Pte Ltd	1,286,331	0.28
16.	Christina Ong	1,000,000	0.22
17.	Citydev Investments Pte Ltd	981,000	0.22
18.	Teo Hock Seng	858,000	0.19
19.	Soo Eng Hiong	760,000	0.17
20.	Kim Eng Securities Pte. Ltd.	633,000	0.14
Total		412,737,469	90.90

SUBSTANTIAL SHAREHOLDERS as at March 1, 2006

as shown in the Company's Register of Substantial Shareholders

	Direct/Beneficial Interest		Deemed Interest	
Substantial Shareholder	, No. of Shares	%	No. of Shares	%
Coldharbour Limited	66,289,800	14.60	<u>-</u>	_
Como Holdings Inc	67,139,800	14.79	-	-
Born Free Investments Limited	33,144,900	7.30	-	-
Holmshaw Services Limited	31,019,000	6.83	-	-
Ong Beng Seng	3,000,000	0.66	102,408,800 (1)	22.56
Peter Fu Chong Cheng	-	_	132,453,700 (2)	29.17
Kuo Investments Limited	-	-	31,019,000 (3)	6.83
FCC Holdings Pte Ltd	95,230,000	20.97	-	-
GuocoLand Limited	· · ·	-	■ 95,230,000	20.97
Guoco Investment Pte Ltd	-	-	■ 95,230,000	20.97
Guoco Group Limited	-	-	■ 95,230,000	20.97
Guoline Overseas Limited	-	-	■ 95,230,000	20.97
Guoline Capital Assets Limited	-	-	■ 95,230,000	20.97
Hong Leong Company (Malaysia) Bhd	-	-	■ 95,230,000	20.97
HL Holdings Sdn Bhd	-	-	■ 95,230,000	20.97
Mr Quek Leng Chan	-	-	■ 95,230,000	20.97
Hong Leong Investment Holdings Pte L	td -	-	• 96,211,000	21.19

Notes:

- (1) Mr Ong Beng Seng is deemed to have an interest in the shares of Como Holdings Inc, Reef Holdings Pte Ltd, Holmshaw Services Limited by virtue of the provisions under Section 7 of the Companies' Act, Cap 50 and in the shares held by his spouse.
- (2) Mr Peter Fu Chong Cheng is deemed to have an interest in the shares of Born Free Investments Limited, Holmshaw Services Limited, Coldharbour Ltd and Jermaine Ltd by virtue of the provisions under Section 7 of the Companies' Act, Cap 50.
- (3) Kuo Investments Limited is deemed to have an interest in the 31,019,000 shares held by Holmshaw Services Limited by virtue of the provisions under Section 7 of the Companies' Act, Cap 50.
- GuocoLand Limited ("GL"), Guoco Investment Pte Ltd, Guoco Group Limited, Guoline Overseas Limited, Guoline Capital Assets Limited, Hong Leong Company (Malaysia) Berhad ("HLCMB"), HL Holdings Sdn Bhd and Mr Quek Leng Chan are deemed to have an interest in the 95,230,000 shares held by FCC Holdings Pte Ltd by virtue of the provisions under Section 7 of the Companies Act, Cap 50.
- Hong Leong Investment Holdings Pte Ltd ("HLIH") is deemed to have an interest in the following shares (i) 95,230,000 shares held by FCC Holdings Pte Ltd and (ii) 981,000 shares held by Golden Rajah Restaurant (Private) Limited ("GRR") by virtue of the provisions under Section 7 of the Companies Act, Cap 50 through (i) HLIH's deemed interest in GL held through HLCMB's intermediate companies; and (ii) HLIH's deemed interest in GRR held through HLIH's negative.

Approximately 32.38% of the issued ordinary shares are held in the hands of the public. Rule 723 of the Listing Manual of the Singapore Exchange Securities Trading Limited has accordingly been complied with.

NOTICE OF ANNUAL GENERAL MEETING

NOTICE IS HEREBY GIVEN that the Twenty-Sixth Annual General Meeting of the Company will be held at The Crescent Ballroom, Level 2, Four Seasons Hotel Singapore, 190 Orchard Boulevard, Singapore 248646 on Friday, April 28, 2006 at 4.00 p.m. to transact the following businesses:-

ORDINARY BUSINESS

1. To receive and consider the directors' report and accounts for the year ended December 31, 2009 and the auditor's report thereon.	Resolution 1
2. To declare a first and final dividend of 2.5 cents per ordinary share less tax of 20% for the yea ended December 31, 2005.	Resolution 2
3. To declare a special dividend of 2.5 cents per ordinary share less tax of 20% for the year ended December 31, 2005.	Resolution 3
4. To approve the proposed Directors' fees of \$288,000 for the year ended December 31, 2005 (2004: \$240,000).	. Resolution 4
5. To re-appoint Auditors for the ensuing year and to authorise the Directors to fix their remuneration	Resolution 5
6. To transact any other business which may properly be transacted at an Annual General Meeting.	
SPECIAL BUSINESS	
7. That pursuant to Section 153(6) of the Companies Act, Cap 50, Mr Joseph Grimberg be and is hereby re-appointed as a Director of the Company to hold such office until the next Annua General Meeting.	
8. That pursuant to Section 153(6) of the Companies Act, Cap 50, Mr Gordon Seow Li Ming be and is hereby re-appointed as a Director of the Company to hold such office until the next Annua General Meeting.	
9. To re-elect Mr Michael S. Dobbs-Higginson pursuant to Article 80 of the Articles of Association.	Resolution 8
10. To re-elect Mr David Fu Kuo Chen pursuant to Article 70 of the Articles of Association.	Resolution 9

- 11. To consider and, if thought fit, to pass the following resolutions as ordinary resolutions:-
 - (a) That pursuant to Section 161 of the Companies Act, Chapter. 50 and the listing rules of the Singapore Exchange Securities Trading Limited, the Directors be and are hereby authorised to issue shares in the Company (whether by way of bonus issue, rights issue or otherwise) at any time and upon such terms and conditions and for such purposes and to such persons as the Directors may, in their absolute discretion, deem fit provided that:
 - (i) the aggregate number of shares to be issued pursuant to this Resolution does not exceed 50% of the issued share capital of the Company, of which the aggregate number of shares to be issued other than on a pro-rata basis to existing shareholders of the Company does not exceed 20% of the Company's issued share capital;
 - (ii) for the purpose of determining the aggregate number of shares that may be issued under
 (i) above, the percentage of issued share capital shall be based on the issued share capital of the Company at the time this Resolution is passed, after adjusting for
 - (a) new shares arising from the conversion or exercise of any convertible securities or employee share options or the vesting of share awards that are outstanding when this Resolution is passed, and
 - (b) any subsequent consolidation or subdivision of shares; and
 - (iii) unless revoked or varied by the Company in general meeting, such authority conferred by this Resolution shall continue in force until the conclusion of the next Annual General Meeting of the Company or the date by which the next Annual General Meeting of the Company is required by law to be held, whichever is the earlier.
 - (b) That the directors of the Company be and are hereby authorised to offer and grant options over ordinary shares in the Company in accordance with the regulations of the Hotel Properties Limited Share Option Scheme 2000 ("the Scheme 2000") and pursuant to Section 161 of the Companies Act, Cap 50., the directors be and are hereby authorised to issue and allot ordinary shares upon the exercise of any such options and to do all such acts and things as may be necessary or expedient to carry the same into effect provided that the total number of shares allotted and issued under the Scheme 2000 is limited to fifteen (15) per cent of the total issued share capital of the Company or such other limit as may be specified in the Listing Manual of the Singapore Exchange Securities Trading Limited from time to time.

NOTICE IS HEREBY GIVEN that the Transfer Books and Register of Members of the Company will be closed from May 16, 2006 to May 17, 2006 (both dates inclusive), for the preparation of dividend warrants.

Duly completed transfers received by the Company's Registrar, Lim Associates (Pte) Ltd of 10 Collyer Quay #19-08 Ocean Building Singapore 049315, up to the close of business at 5 p.m. on May 15, 2006 will be registered to determine shareholders' entitlement to the proposed dividend. The dividend, if approved, will be paid on May 30, 2006 to shareholders registered in the books of the Company on May 15, 2006.

In respect of shares in securities accounts with the Central Depository (Pte) Limited ("CDP"), the said first & final dividend and special dividend will be paid by the Company to CDP which will in turn distribute the dividend entitlements to holders of shares in accordance with its practice.

By Order of the Board Chuang Sheue Ling/Lo Swee Oi Company Secretaries March 24, 2006 Singapore

Explanatory Notes on Special Business to be transacted:-

- (a) Ordinary Resolutions 6 and 7 are to re-appoint directors who are over 70 years of age in accordance to Section 153(6) of the Companies Act, Cap 50.
- (b) Mr Joseph Grimberg, an independent Director who is over seventy years of age, if re-appointed, will remain as the Chairman of the Remuneration Committee and a member of the Nominating Committee.
- (c) Mr Gordon Seow Li Ming who is over seventy years of age, if re-appointed, will remain as Audit Committee member and Chairman of the Nominating Committee. He is considered an independent director pursuant to Rule 704(8) of the Listing Manual of the Singapore Exchange Securities Trading Limited.
- (d) Mr Michael S. Dobbs-Higginson, an independent Director, if re-elected, will remain as a member of the Remuneration Committee.
- (e) Mr David Fu Kuo Chen, who was appointed as a Non-Executive Director on August 5, 2005, if re-elected, will remain as Nominating Committee member.
- (f) Ordinary Resolution 10 will empower the Directors from the date of the Annual General Meeting until the date of the next Annual General Meeting to issue further shares in the Company. The maximum number of shares which the Directors may issue under this resolution shall not exceed the quantum set out in the resolution.
- (g) Ordinary Resolution 11 is to allow the Directors to issue shares in the Company pursuant to the exercise of options granted or to be granted under the Scheme 2000 provided that the aggregate number of shares to be issued does not exceed 15% of the issued share capital of the Company from time to time.

Notes:

- (1) A member entitled to attend and vote at this meeting is entitled to appoint a proxy to attend and vote in his stead. A proxy need not be a member of the Company.
- (2) If a proxy is to be appointed, the form must be deposited at the registered office of the Company, at 50 Cuscaden Road #08-01 HPL House Singapore 249724, not less than 48 hours before the meeting.
- (3) The form of proxy must be signed by the appointor or his attorney duly authorised in writing.
- (4) In the case of joint shareholders, all holders must sign the form of proxy.



HOTEL PROPERTIES LIMITED

50 Cuscaden Road #08-01 HPL House Singapore 249724 Tel: 6734 5250 Fax: 6732 0347

www.hotelprop.com Regn No. 198000348z