

(REG. NO. 198000348Z)

Full Year Financial Statements and Dividend Announcement

1(a)(i) Income Statement

	GROUP \$'000		
	Year ended Dec 31, 2016	Year ended Dec 31, 2015	
Revenue	577,616	579,541	
Cost of sales	(436,135)	(417,809)	
Gross profit	141,481	161,732	
Other operating income	62,044	22,257	
Administrative expenses	(68,768)	(67,524)	
Other operating expenses	(1,237)	(1,842)	
Finance costs	(30,317)	(34,907)	
Share of results of associates and jointly controlled entities	34,650	36,225	
Profit before income tax and fair value changes in investment properties	137,853	115,941	
Fair value loss in investment properties	(2,350)	-	
Profit before income tax	135,503	115,941	
Income tax expense	(26,944)	(25,210)	
Profit after income tax	108,559	90,731	
Attributable to:			
Shareholders of the Company	103,452	81,666	
Non-controlling interests	5,107	9,065	
	108,559	90,731	

	GROUP \$'000		
	Year ended	Year ended	
	Dec 31, 2016	Dec 31, 2015	
Investment income*	1,947	1,493	
Other income including interest income*	4,947	5,683	
Depreciation and amortisation	(54,465)	(51,764)	
(Allowance for) Write-back of doubtful trade receivables*	(217)	32	
Fair value gain in held-for-trading investments*	1,162	1,017	
Foreign exchange gain*	1,652	2,669	
Adjustment for under provision of tax in respect of prior years	(2,676)	(2,964)	
Write-back of impairment of available-for-sale investments*	147	29	
Gain on disposal of associates*	-	10,956	
Gain on disposal of property, plant and equipment*	41,272	341	
Insurance proceeds*	10,876	-	

Note:

* Included in other operating income (expenses)

1(a)(iii) Statement of Comprehensive Income

	GROUP \$'000	
	Year ended Dec 31, 2016	Year ended Dec 31, 2015
Profit after income tax	108,559	90,731
Other comprehensive income (loss) (net of tax):		
Items that will not be reclassified subsequently to profit or loss		
Remeasurement of defined benefit obligation	(224)	
Items that may be reclassified subsequently to profit or loss		
Exchange differences on translating foreign operations	57,574	5,381
Decrease in other reserves	(7,967)	(2,250)
Share of other comprehensive loss of associates		
and jointly controlled entities	(36,123)	(9,574)
	13,484	(6,443)
Other comprehensive income (loss) for the year, net of tax	13,260	(6,589)
Total comprehensive income	121,819	84,142
Attributable to:		
Shareholders of the Company	114,753	75,134
Non-controlling interests	7,066	9,008
	121,819	84,142

	GR(\$'0			PANY 000
	· · · · ·	Dec 31, 2016 Dec 31, 2015		
ASSETS				
Current assets:				
Cash and bank balances	117,179	158,827	18,187	84,453
Held-for-trading investments ⁽¹⁾	806	-	-	-
Trade and other receivables ⁽²⁾	111,387	57,152	2,353	2,542
Amount due from associates and jointly controlled entities	194,382	199,625	5,511	5,751
Amount due from subsidiaries	-	-	902,429	889,486
Inventories	9,422	9,131	184	239
Completed properties held for sale ⁽³⁾	144,984	207,936		-
Total current assets	578,160	632,671	928,664	982,471
Non-current assets:	,	,		
Associates and jointly controlled entities	590,339	585,589		_
Subsidiaries	-	-	450,860	454,781
Available-for-sale investments	57,025	66,540		
Property, plant and equipment	1,245,447	1,195,059	228,565	229,620
Investment properties	686,348	688,698	220,000	229,020
Derivative financial instruments ⁽⁴⁾	12,489	000,030	12,489	
Deferred tax assets	4,236	3,723	12,409	
Intangible assets	6,160	6,185		
Total non-current assets	2,602,044	2,545,794	- 691,914	684,401
Total assets	3,180,204	3,178,465	1,620,578	1,666,872
	3,100,204	3,170,403	1,020,070	1,000,072
LIABILITIES AND EQUITY				
Current liabilities:				
Short-term borrowings	282,220	231,585	24,992	99,983
Trade and other payables	126,829	120,575	24,604	19,178
Amount due to subsidiaries	-	-	44,456	44,467
Income tax payable	17,511	11,337	-	68
Total current liabilities	426,560	363,497	94,052	163,696
Non-current liabilities:	,	,	,	,
Advances from subsidiaries			22,980	22,094
Derivative financial instruments ⁽⁴⁾		4,530	-	4,530
Long-term borrowings	710,087	847,003	455,503	430,265
Deferred tax liabilities	15,221	14,151	1,004	1,016
Total non-current liabilities	725,308	865,684	479,487	457,905
Share capital and reserves:	0,000			,
Share capital	719,693	717,895	719,693	717,895
Reserves	1,073,536	1,006,144	178,999	179,029
Equity attributable to shareholders of the Company	1,793,229	1,724,039	898,692	896,924
Perpetual capital securities	148,347	148,347	148,347	148,347
	1,941,576	1,872,386	1,047,039	1,045,271
			1,047,009	
Non-controlling interests	86 760	/n 898	-	
Non-controlling interests Total equity	86,760 2,028,336	76,898 1,949,284	- 1,047,039	1,045,271

Note:

- (1) Acquisition of held-for-trading investments during the year.
- (2) Increase mainly from purchasers of completed properties held for sale.
- Sale during the year. (3)
- (4) The Group entered into cross currency swaps during the previous financial year to manage its exposure to exchange rate movements on its investments. This represents the estimated fair value of the swaps as at reporting date.

1(b)(ii) Aggregate Amount of Group's Borrowings and Debt Securities

Amount repayable in one year or less, or on demand

As at De	As at Dec 31, 2016		c 31, 2015
		[
Secured	Unsecured	Secured	Unsecured
\$257,228,000	\$24,992,000	\$131,602,000	\$99,983,000

Amount repayable after one year

As at De	As at Dec 31, 2016 As at Dec 31, 2015		31, 2015
Secured	Unsecured	Secured	Unsecured
\$283,505,000	\$426,582,000	\$432,799,000	\$414,204,000

Details of any collateral

The above are secured by legal mortgages on properties of the Company and some subsidiaries, fixed and floating charges on assets of the Company and some subsidiaries and pledge of shares of certain subsidiaries.

	Year ended Dec 31, 2016 \$'000	Year ended Dec 31, 2015 \$'000
Cash flows from operating activities:		
Profit before income tax and share of results of associates and jointly controlled entities	100,853	79,716
Adjustments for:		
Amortisation of intangible assets	332	330
Depreciation expense	54,133	51,434
Share-based payment expense	5,248	7,167
Write-back of impairment of available-for-sale investments	(147)	(29)
Fair value loss in investment properties	2,350	-
Gain on disposal of property, plant and equipment	(41,272)	(341)
Gain on disposal of associates	-	(10,956)
Finance costs	30,317	34,907
Interest income	(2,985)	(1,566)
Dividend income	(1,947)	(1,493)
Profit before working capital changes	146,882	159,169
Trade and other payables	3,024	(13,000)
Completed properties held for sale	63,260	53,382
Receivables and prepayments	(52,853)	5,359
Held-for-trading investments	(806)	9,495
Inventories	124	1,374
Cash generated from operations	159,631	215,779
Dividend received	1,947	1,493
Income tax paid	(20,490)	(41,571)
Net cash from operating activities	141,088	175,701
Cash flows (used in) from investing activities:		
Acquisition of interest in a subsidiary (see Note A below)	(24,071)	-
Additional property, plant and equipment	(79,987)	(60,894)
Additional available-for-sale investment	(6,305)	(59,165)
Additional intangible asset	-	(207)
Net (investment in) repayment from associates and jointly controlled entities	(14,287)	111,888
Proceeds from disposal of available-for-sale investment	7,999	-
Proceeds from disposal of associates	-	29,676
Proceeds from disposal of property, plant and equipment	58,755	1,366
Cash (used in) from investing activities	(57,896)	22,664

	Year ended Dec 31, 2016 \$'000	Year ended Dec 31, 2015 \$'000
Cash flows used in financing activities:		
Interest received	2,985	1,566
Finance costs paid	(29,491)	(33,836)
Dividend paid	(41,599)	(51,963)
Distribution to perpetual capital securities holders	(9,212)	(9,188)
Non-controlling shareholders	1,961	(5,030)
Additional borrowings	215,463	255,080
Repayment of borrowings	(266,697)	(336,688)
Decrease in deposits under pledge to bank	-	5
Proceeds from issue of shares	-	800
Cash used in financing activities	(126,590)	(179,254)
Net (decrease) increase in cash and cash equivalents	(43,398)	19,111
Cash and cash equivalents at beginning of year	155,107	133,103
Effect of exchange rate changes on cash balances held in foreign currencies	1,662	2,893
Cash and cash equivalents at end of year	113,371	155,107
Note A : Summary of cash outflow arising from acquisition of interest in a subsidiary		
Current assets	853	-
Current liabilities	(1,089)	-
Net current liabilities	(236)	-
Other non-current assets	24,507	-
Net assets acquired	24,271	-
Goodwill	274	-
Purchase consideration	24,545	-
Cash of subsidiary acquired	(474)	-
Cash outflow arising from acquisition of interest in a subsidiary	24,071	-

Cash and cash equivalents at end of year

The cash and cash equivalents as at Dec 31, 2016, for the purposes of Consolidated Statement of Cash Flows, comprise of cash and bank balances less deposits under pledge to banks of \$3,808,000.

	Share capital \$'000	Retained profits \$'000	Other reserves* \$'000	Share- holders' equity \$'000	Perpetual capital securities \$'000	Subtotal \$'000	Non- controlling interests \$'000	Total equity \$'000
GROUP								
Balance as at Jan 1, 2015	715,415	887,165	99,509	1,702,089	148,347	1,850,436	71,064	1,921,500
Total comprehensive income								
(loss) for the year								
Profit for the year	-	81,666	-	81,666	-	81,666	9,065	90,731
Other comprehensive		_ ,		- ,		- /	- ,	/ -
(loss) for the year	_	(138)	(6,394)	(6,532)	-	(6,532)	(57)	(6,589)
Total	-	81,528	(6,394)	75,134	-	75,134	9,008	84,142
Transactions with owners,		01,020	(0,001)	10,101		10,101	0,000	01,112
recognised directly in								
equity								
Recognition of share-based								
payments	_	_	7,167	7,167	-	7,167	-	7,167
Dividends		(51,963)	-	(51,963)	-	(51,963)		(51,963)
Net movement during	-	(31,303)	_	(31,303)	_	(31,303)	_	(31,303)
the year	-	-	-	-	-	-	(3,174)	(3,174)
Issue of shares	2,480	-	(1,680)	800	-	800	-	800
Total	2,480	(51,963)	5,487	(43,996)	-	(43,996)	(3,174)	(47,170)
Distribution to perpetual								, , , , , , , , , , , , , , , , , , ,
capital securities holders	-	(9,188)	-	(9,188)	-	(9,188)	-	(9,188)
Balance as at Dec 31, 2015	717,895	907,542	98,602	1,724,039	148,347	1,872,386	76,898	1,949,284
Total comprehensive income								
for the year								
Profit for the year	-	103,452	-	103,452	-	103,452	5,107	108,559
Other comprehensive								
income (loss) for the year	-	(216)	11,517	11,301	-	11,301	1,959	13,260
Total	-	103,236	11,517	114,753	-	114,753	7,066	121,819
Transactions with owners,								
recognised directly in								
equity								
Recognition of share-based								
payments	-	-	5,248	5,248	-	5,248	-	5,248
Dividends	-	(41,599)	-	(41,599)	-	(41,599)	-	(41,599)
Net movement during		()/		() /		() /		()/
the year	-	-	-	-	-	-	2,796	2,796
Issue of shares	1,798	-	(1,798)	-	-	-	-	-
Total	1,798	(41,599)	3,450	(36,351)	-	(36,351)	2,796	(33,555)
Distribution to perpetual								
capital securities holders	-	(9,212)	-	(9,212)	-	(9,212)	-	(9,212)
Balance as at Dec 31, 2016	719,693	959,967	113,569	1,793,229	148,347	1,941,576	86,760	2,028,336

* Includes asset revaluation reserve, exchange fluctuation reserve, hedge reserve, option reserve and other capital reserve.

	Share capital \$'000	Retained profits \$'000	Other reserves** \$'000	Share- holders' equity \$'000	Perpetual capital securities \$'000	Total equity \$'000
COMPANY						
Balance as at Jan 1, 2015	715,415	71,015	113,082	899,512	148,347	1,047,859
Total comprehensive income (loss) for the year						
Profit for the year	-	52,096	-	52,096	-	52,096
Other comprehensive loss for the year	-	-	(1,500)	(1,500)	-	(1,500)
Total	-	52,096	(1,500)	50,596	-	50,596
Transactions with owners, recognised directly in equity						
Recognition of share-based payments	-	-	7,167	7,167	-	7,167
Dividends	-	(51,963)	-	(51,963)	-	(51,963)
Issue of shares	2,480	-	(1,680)	800	-	800
Total	2,480	(51,963)	5,487	(43,996)	-	(43,996)
Distribution to perpetual						
capital securities holders	-	(9,188)	-	(9,188)	-	(9,188)
Balance as at Dec 31, 2015	717,895	61,960	117,069	896,924	148,347	1,045,271
Total comprehensive income for the year						
Profit for the year	-	47,274	-	47,274	-	47,274
Other comprehensive income for the year	-	-	57	57	-	57
Total	-	47,274	57	47,331	-	47,331
Transactions with owners, recognised						
directly in equity						
Recognition of share-based payments	-	-	5,248	5,248	-	5,248
Dividends	-	(41,599)	-	(41,599)	-	(41,599)
Issue of shares	1,798	-	(1,798)	-	-	-
Total	1,798	(41,599)	3,450	(36,351)	-	(36,351)
Distribution to perpetual						
capital securities holders	-	(9,212)	-	(9,212)	-	(9,212)
Balance as at Dec 31, 2016	719,693	58,423	120,576	898,692	148,347	1,047,039

** Includes asset revaluation reserve, hedge reserve and option reserve.

1(d)(ii) Details of Any Changes in Company's Issued Share Capital

The Company did not issue any new share since the end of the previous period reported on.

As at Dec 31, 2016, the number of outstanding share options under the Company's Share Option Schemes was 13,045,000 (as at Dec 31, 2015: 10,645,000), and the number of outstanding performance shares under the Company's Performance Share Plan was 1,407,600 (as at Dec 31, 2015: 1,759,500).

1(d)(iii) Total Number of Issued Shares

	Dec 31, 2016	Dec 31, 2015
Total number of issued shares excluding		
treasury shares	520,082,651	519,630,751

1(d)(iv) Statement Showing All Sales, Transfers, Disposal, Cancellation and/or Use of Treasury Shares

Not applicable. There is no treasury share as at the end of the current financial year reported on.

2. Audit Statement

The figures have not been audited or reviewed.

3. Auditors' Report

Not applicable.

4. Changes in Accounting Policies

The Group and Company have followed the same accounting policies and methods of computation as in the most recently audited annual financial statements except as explained in paragraph 5 below.

5. Reasons for and Effect of Changes in Accounting Policies

The Group has adopted all relevant revised Singapore Financial Reporting Standards ("FRS") and amendments that are mandatory for financial years beginning on or after January 1, 2016. The adoption of these revised FRSs and amendments has no significant impact to the Group.

6. Earnings Per Ordinary Share

	Year ended Dec 31, 2016	Year ended Dec 31, 2015
Based on the weighted average number	18.13 cents	13.95 cents
of ordinary shares in issue		
On a fully diluted basis	18.09 cents	13.91 cents

Earnings per ordinary share is calculated based on net profit attributable to ordinary shareholders after deducting provision for distribution to perpetual capital securities holders.

7. Net Asset Value

	Dec 31, 2016	Dec 31, 2015
GROUP	\$3.45	\$3.32
COMPANY	\$1.73	\$1.73

Net asset value per ordinary share is calculated based on net assets excluding perpetual capital securities that is attributable to the ordinary shareholders divided by the number of issued shares of the Company.

8. Review of Performance

For the year ended December 31, 2016, the Group recorded a Revenue of \$577.6 million, a slight decrease from the \$579.5 million recorded last year. This was due to lower contribution from the hotels and resorts, particularly those in the Maldives, which were affected by softer demand and on-going refurbishment works.

During the year under review, the Group recorded a gain on disposal of two plots of land in Bangkok, Thailand, increasing Other operating income from \$22.3m last year to \$62.0 million. The Group's share of results of associates and jointly controlled entities decreased from \$36.2 million to \$34.7 million mainly due to lower contributions from the Interlace and d'Leedon condominium developments in Singapore. Finance costs for the year decreased by 13% from \$34.9 million to \$30.3 million as a result of lower borrowings and interest rates.

Group profit before income tax and fair value changes in investment properties for the year ended December 31, 2016 was \$137.9 million compared to \$115.9 million last year. After adjusting for fair value changes, income tax and non-controlling interests, Group net profit attributable to shareholders for the year ended December 31, 2016 was \$103.5 million, an increase of 27% from \$81.7 million reported last year.

9. Variance from Previous Forecast or Prospect Statement

Not applicable.

10. A commentary at the date of the announcement of the significant trends and competitive conditions of the industry in which the group operates and any known factors or events that may affect the group in the next reporting period and the next 12 months.

Looking ahead, challenges remain, with the continuing uncertainties in the global economic and political environment. Nevertheless, our hotels and resorts are expected to continue to provide a recurring income stream for the Group.

On the property front, the construction of the Holland Park Villas and Burlington Gate developments in London, which the Group has 50% and 65% interest in, are expected to be completed later this year.

11. Dividend

(a) Current Financial Period Reported On

The Board of Directors has recommended a first and final one-tier tax exempt cash dividend of 4 cents per ordinary share, and a one-tier tax exempt special dividend of 4 cents per ordinary share, in respect of the current financial year reported on. Payment of the said dividend is subject to the approval of shareholders at the forthcoming Annual General Meeting.

(b) Corresponding Period of the Immediately Preceding Financial Year

The Company declared a first and final one-tier tax exempt cash dividend of 4 cents per ordinary share and a one-tier tax exempt special dividend of 4 cents per ordinary share in respect of the immediately preceding financial year.

(c) Date payable

Will be announced at a later date.

(d) Books closure date

Notice will be given at a later date of the date of closure of the transfer books and register of members.

12. If no dividend has been declared/recommended, a statement to that effect

Not applicable.

13. Interested Person Transactions ("IPT")

The Group has not obtained a general mandate from shareholders for IPTs.

	Aggregate value of all IPT during the financial year ended Dec 31, 2016 (excluding transactions below \$100,000 and transactions conducted under the shareholders'	Aggregate value of all IPT conducted under shareholders' mandate pursuant to Rule 920 (excluding transactions
Name of Interested Person	mandate pursuant to Rule 920) \$'000	below \$100,000) \$'000
Associates* of Mr Ong Beng Seng /		
Mr David Fu Kuo Chen		
- Rental income	10,019	-
- Management fee income	1,238	-
- Management fee expense	847	-
- Equity contribution	970	-

Note:

* "Associate" in relation to a director, chief executive officer or controlling shareholder means

- his immediately family;

- the trustees of any trust of which he or his immediate family is a beneficiary or, in the case of a discretionary trust, is a discretionary object; and

- any company in which he and his immediate family together (directly or indirectly) have an interest of 30% or more.

Information by business segment

Year ended December 31, 2016

	Hotels	Properties	Others	Elimination	Consolidated
	\$'000	\$'000	\$'000	\$'000	\$'000
REVENUE					
External sales	463,780	113,830	6		577,616
Inter-segment sales		412		(412)	-
Total revenue	463,780	114,242	6	(412)	577,616
RESULTS					
Earnings before interest and tax	64,397	63,436	2,702		130,535
Finance costs					(30,317)
Interest income					2,985
Share of results of associates and jointly controlled entities	23,441	11,910	(701)		34,650
Profit before fair value changes					137,853
Fair value changes in investment properties		(2,350)			(2,350)
Profit before income tax					135,503
Income tax expense					(26,944)
Non-controlling interests					(5,107)
Profit attributable to shareholders of the Company					103,452

Year ended December 31, 2015

	Hotels	Properties	Others	Elimination	Consolidated
	\$'000	\$'000	\$'000	\$'000	\$'000
REVENUE					
External sales	479,363	100,172	6		579,541
Inter-segment sales		413		(413)	-
Total revenue	479,363	100,585	6	(413)	579,541
RESULTS					
Earnings before interest and tax	78,895	30,761	3,401		113,057
Finance costs					(34,907)
Interest income					1,566
Share of results of associates and jointly controlled entities	2,646	33,250	329		36,225
Profit before fair value changes					115,941
Fair value changes in investment properties		-			-
Profit before income tax					115,941
Income tax expense					(25,210)
Non-controlling interests					(9,065)
Profit attributable to shareholders of the Company					81,666

15. Review of Performance by Business Segments

Please refer to item 8 above.

16. Breakdown of Sales and Operating Profit

	Latest Financial Year \$'000 Group	Previous Financial Year \$'000 Group	% increase/(decrease) Group
(a) Sales reported for first half year	273,350	322,655	(15.28)
(b) Operating profit after tax before			
deducting non-controlling interests			
reported for first half year	32,256	32,421	(0.51)
(c) Sales reported for second half year	304,266	256,886	18.44
(d) Operating profit after tax before			
deducting non-controlling interests			
reported for second half year	78,653	58,310	34.89

** excludes fair value gain (loss) on investment properties.

17. Breakdown of Total Annual Dividend

	Latest Full Year (\$'000)	Previous Full Year (\$'000)
Ordinary	41,607	41,599
Preference	-	-
Total:	41,607	41,599

The dividend amounts for the latest full year are estimated based on the number of issued shares as at December 31, 2016. The actual dividend payment can only be determined on books closure date.

18. Disclosure of person occupying a managerial position in the issuer or any of its principal subsidiaries who is a relative of a director or chief executive officer or substantial shareholder of the issuer pursuant to Rule 704(13) of the Listing Manual

There are currently no persons occupying managerial positions in the Company or any of its principal subsidiaries who are relatives of a director or chief executive officer or substantial shareholder of the Company.

19. Confirmation pursuant to Rule 720(1) of the Listing Manual

The Company confirms that it has procured undertakings from all its directors and executive officers (in the format set out in Appendix 7.7) under Rule 720(1).

BY ORDER OF THE BOARD

Lo Swee Oi Company Secretary February 27, 2017